

**ABEST21 International  
KAIZEN Report Review 2023**

KAIZEN is a philosophy for an organization that needs to cope with environmental changes, the idea can also be adapted to a university reform.

To improve management education across Asia, each ABEST21 International accredited School has to submit an annual progress report, known as the KAIZEN Report, during the third year following accreditation.

We are pleased to announce that the KAIZEN Reports for the year 2023, diligently submitted by participating Schools, have been carefully reviewed and confirmed by the ABEST21 International Accreditation Committee and the Board of Trustees.

Furthermore, we are delighted to inform you that the KAIZEN Report Reviews for 2023, which provide detailed quality assurance evaluations, have been dispatched to all participating Schools.

We hope these reviews will contribute to each School's ongoing commitment to surpassing the expectations of their stakeholders.

As previously communicated, we plan to honor quality improvement achievements with the KAIZEN Award. The deserving Schools will be announced during our upcoming Annual Conference, celebrating their dedication to excellence.

Should you have any inquiries or specific requests, please feel free to contact us.  
Your understanding and cooperation are greatly appreciated.

Sincerely,

ABEST21 International Accreditation Unit

<Contact Information>

ABEST21 International Accreditation Unit

E-mail: 2021abest21-pr@abest21.org / Tel.+81-33498-6220 / Fax. +81-33498-6221