



ABEST21 e-News

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ABEST21 International

THE ALLIANCE ON BUSINESS EDUCATION AND SCHOLARSHIP FOR TOMORROW,
a 21st century organization

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**ABEST21 Peer Review Committee
18-19 November 2019 at SPJain School of Global Management, Singapore**

ABEST21 Office Report

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2019

November

- 18th - 19th : SP Jain School of Global Management, Singapore で Peer Review Committee を開催
- 25th: Putra Business School での Malaysia Council for Nurturing Global management Professionals の創設会議に出席
- 27th: Universitas Indonesia, Jakarta で開催された APMMI meeting で基調講演

- ・ 29th: FEB-UB, Malang で開催された The 2nd Indonesia Council for Nurturing Global Management Professionals に出席

December

- ・ 13th: 独立行政法人国際協力機構国内事業部長を訪問
- ・ 17th: 国際連合大学サステナビリティ高等研究所長を訪問
- ・ 18th: 文部科学省中央教育審議会大学分科会「認証評価機関の認証に関する審査委員会」ヒアリングに出席

I. Quality Improvement and Peer Review System – No. 39

ABEST21 Accreditation Advisor System

ABEST21 は、これまで受審校に対して Accreditation Seminar を通じて自己点検・評価の分析に係わるあらゆる問題について指導をしてきた。しかし、提出された“Self-Check/Self-Evaluation Report”の内容において、評価基準で用いられている専門用語についての正しい理解がなされていない場合、また評価基準の内容に従っての的確な分析がなされていない場合が見られた。また、ABEST21 Accreditation Manual の記載事項についても正確な理解がなされているとは云えない場合もあった。こうした理解不足による結果は、自己点検・評価の分析のやり直しとなってくる。こうした事態を避けるために、ABEST21 ではこれまで各種の Accreditation Seminar を実施してきたのであるが、Seminar では受審校は個別問題についての対応を求めにくい状況にも置かれている。こうした状況を改善していくために、ABEST21 は 2020 年度より ABEST21 Accreditation Advisor System を導入していくことにした。この Advisor System では、受審校は個別固有の問題の解決に Advisor の指導を受けられるという制度で、義務ではなくて任意に必要なに応じ自己点検・評価の分析についての不明な点などについて適切な指導を受けることができるという制度である。

この Advisor には、高等教育研究活動に豊かな国際的経験を持ち、ABEST21 の認証評価の審査について豊富な経験と高い識見を有する第一級の教育研究者等を迎えていく。受審校は指導を求める Advisor の Group に登録し、必要に応じて随時個別的な指導を受けていく制度である。

しかし、この制度の運用については若干の注意すべき問題がある。まず第一は、この制度の利用は義務ではないことで、受審校に強制するものではない。受審校の必要性に応じて受審校が利用する制度である。Advisor の登録を義務化すると Advisor と受審校との間の力関係に変化が生じてくる。最悪の場合は Advisor の指示に受審校が振り回されてくる場合が生じる。

次の問題は、指導を受ける期間を限定することである。短期集中的に指導することが重要で、ダラダラと長期にわたって指導するものではない。それ故、指導の期間は受審校が“Quality Improvement Strategies”を提出し、PRC で承認されてから“Self-Check/Self-Evaluation Report”を提出するまでの期間とする。受審校の改善力を鼓舞していくためには、短期集中型が効果的と考える。

第三の問題は、Advisor の Peer Review Committee (PRC) 又は Accreditation Committee (AC) の委員の兼務の問題である。Advisor は PRC 及び AC の委員を兼ねることはできないとする。受審校は何とか認証評価を得たいという強いニーズから、Advisor のすべての要求に応じていこうとする。これは筆者自身の経験したことであるが、Advisor の要求に振り回され、時間だけが経過した結果であったことを覚えている。もし Advisor が PRC 又は AC の委員を兼ねるとすれば、Advisor は委員会で受審校の強力なサポーターにもなりうるし、また批判者にもなりうるからである。このような事態を避けるために、Advisor は PRC 及び AC の委員を兼ねることがないシステムにする。こうした状況を避けるためにも Advisor の Compliance Rule が必要である。

Advisor の指導方法については多様である。アジア太平洋地域内では時差が少ないので電子媒体を利用してのリアルタイムの指導が国際間で可能である。また、必要に応じ実際の対面での指導も可能である。受審校のあらゆる問題の指導にあたるには、Peer Review Team メンバーに対する Training Seminar と同様に Advisor に対しても必要である。Advisor の指導により受審校が適切に「自己点検・評価」の分析を行い、教育研究環境が変化していく未来において教育研究活動の質維持向上に導くテキストを作成されることを期待するものである。(理事長、伊藤 文雄)

II. General Information

1. 2020 年度年次総会等の開催について

2020 年 3 月 11 日-12 日、青山学院大学総合研究所ビルの国際会議場で、2020 年度の年次総会が下記のプログラムで開催されます。

- 1) 2020 年 3 月 11 日、Peer Review Committee, Accreditation Committee, 理事会
- 2) 2020 年 3 月 12 日、総会、国際シンポジウム
- 3) 2020 年 3 月 13 日、工場見学

2. 国際シンポジウムの開催について

ABEST21 は、2020 年 3 月 12 日、青山学院大学総研ビル 12 階国際会議場にて国際シンポジウム“Humanizing Higher Education for Sustainable Economic Development in Asia-Pacific”を国際連合大学サステナビリティ高等研究所との共催で開催します。基調講演者をご紹介します。

基調講演者、本清耕造 (HONSEI Kozo)氏、独立行政法人国際協力機構理事

Senior Vice President of JICA from August 2018. Inside JICA he is in charge of general affairs department, information system (CIO), Media and Public relations, personnel department, Operations strategy department and Development partnership.

Before assuming his current position, he had served as Deputy Chief of Mission at the Japanese Embassy in Indonesia for 3 years and worked for many ODA infrastructure projects like MRT in Jakarta (first subway system in Indonesia) and Patinbang Port (eastern part of Jakarta) and human capital development programs including grassroots donation for elementary schools and Islamic schools. He participated in many seminars regarding innovation and renewable energy and gave lectures about Japanese culture and diplomacy at many universities and high schools.

Having joined Japanese Ministry of Foreign Affairs in 1987, he has more than 30 years of diplomatic experience, including Director for Financial Affairs Division at Minister's secretariat (2013-15) and Director for Development Assistance Policy Coordination (2011-2013) and Director for Country Assistance Planning Division I (Asia Pacific Countries, 2007-2009) at the International Cooperation Bureau. He had also served as Director for Mexico, Central American and Caribbean Affairs Division (2009-2011). He has worked for many developing countries thorough ODA programs and cooperation with international organizations. He served in overseas posts at the Japanese Embassies in Mexico, Spain and Indonesia. He is fluent in English and Spanish and has acceptable knowledge of Indonesian. Born in Tokyo.



基調講演者、山口しのぶ (Shinobu Yume Yamaguchi)氏、国際連合大学サステナビリティ高等研究所長

Dr. Shinobu Yume Yamaguchi assumed leadership of UNU-IAS in November 2019. Her fields of specialisation include international development and cooperation, ICT in education, reform and policy of education, science and technology policy, and the application of technology in world heritage site preservation. Prior to this post, Dr. Yamaguchi worked at Tokyo Institute of Technology as an Associate Professor (2002–2006) and then full Professor (from 2006). In 2005–2007, she concurrently served as Advisor to the President.



Before joining Tokyo Institute of Technology, Dr. Yamaguchi worked for the United Nations Educational Scientific and Cultural Organization (UNESCO), first at the Paris headquarters, and then in the Beijing Office. While with UNESCO, she was involved primarily in the development of education systems in China, Indonesia, Mongolia, and Pakistan.

Dr. Yamaguchi is an Associate Member of the Science Council of Japan, and an active member of the Comparative and International Education Society, the Japan Society for International Development, Educational Research Association, and the World Council of Comparative Education Societies. She also has served on numerous committees focused on international activities and comparative educational studies, including those organised by the Japan Ministry of Foreign Affairs and Ministry of Education, Culture, Sports, Science and Technology, the Japan International Cooperation Agency, and the Japan Society for the Promotion of Science.

Dr. Yamaguchi holds a PhD in Economics of Education from Columbia University (New York). She has authored or co-authored more than 200 publications and conference/seminar presentations.

III. Quality Assurance

1. 2019 年度の Peer Review Committee を開催

2019 年度の ABEST21 Peer Review Committee が、2019 年 11 月 18 日・19 日、シンガポールの SP Jain School of Global Management で開催されました。“Quality Improvement Strategies”の審査では APAS による 15 programs が、AAAS による 3 academic units が、そして“Self-Check/Self-Evaluation Report”の審査では APAS が 8 件、AAAS が 4 件、KAIZEN Report については 4 件が審議されました。



2. ABEST21 Accreditation Management Standards の改正について

ABEST21 では、これまで 2006 年 7 月 20 日に制定されてから約 3 年ごとに認証評価基準の見直しをしてきました。今回は 2017 年 3 月 8 日に改正しましたが、これまでの認証評価の審査を通じて多くの改善点を学ぶ機会を得ました。前回の基準改正では、基準内容の明確化を図るという視点から評価基準が 18 基準から 26 基準に増え、また点検項目も 90 から 142 項目に増えました。しか

し、実際の「自己点検」の分析では具体的内容の乏しい分析が見られるようになりました。更には、基準間の相互関連が不明確となり、独立した分析となっている「点検項目」も見られるようになりました。シンガポールでの Peer Review Committee の意見を踏まえ、また定期的な基準見直しの時期でもあることから、この度アドホックな「基準改正検討委員会」を組織し基準改正の検討をすることにいたしました。なお、改正基準の適用は 2020 年度受審申請校から適用する予定です。

主な改正問題は下記の三点です。

- 1) 日本の専門職大学院の基準の整備
- 2) Program-based Accreditation System の基準の整備
- 3) Academic Unit-based Accreditation System の基準の整備

基準改正検討委員会委員については、シンガポールでの Peer Review Committee での意見に基づき、下記の委員会構成となりました。

Chair: Dean Prof. Dr. Sudarso Kaderi Wiryono, SBM-ITB

Vice Chair: Dean Prof. Dr. Azlan Amran, GSB-USM

- 1) Dr. Gancer C Premananto, FEB-Universitas Airlangga, Indonesia
- 2) Dr. Yasmine Nasution, FEB-Universitas Indonesia, Indonesia
- 3) Prof. SHIGETA Takao, SBI University, Japan
- 4) Dr. Fathyah Hashim, GSB-Universiti Sains Malaysia, Malaysia
- 5) Dr. Siti Zaleha Shahak, Arshad Ayub Graduate Business School, UiTM, Malaysia
- 6) Dr. Danaipong Chetchotsak, Khon Kaen University, Thailand

3. 文部科学省ヒアリングについて

2019 年 12 月 18 日、ABEST21 に対する中央教育審議会大学分科会「認証評価機関の認証に関する審査委員会」によるヒアリング審査が、文部科学省で行われました。ABEST21 からは、伊藤文雄理事長、徳賀芳弘理事（京都大学副学長）、日比谷武理事（上智大学特任教授）そして河野広隆認証評価委員（京都大学教授）が出席されました。主な質問事項は国内の専門職大学院認証評価の経費と海外経営大学院等の認証評価の経費との仕分け、会員資格と認証評価受審資格との関連等についての質疑応答がなされました。



IV. Global Knowledge Network

1. SP Jain School of Global Management 主催レセプション

2019年11月18日、SP Jain School Of Global Management の President Nitish Jain 主催レセプションがキャンパスで開催されました。レセプションには、在シンガポール日本国大使館の山崎純特命全権大使、オーストラリアの Australian High Commission, High Commissioner Bruce Gosper 及びインドの High Commission of India, Second Secretary Ms. Prerna Shahi が来賓として出席されました。会はオーストラリア、インドそして日本の国歌の演奏で始まり、SP Jain School of Global Management の President Nitish Jain の開会挨拶と在シンガポール日本国大使館山崎純特命全権大使の来賓挨拶がなされてました。特に、山崎純特命全権大使より ABEST21 の活動についてご紹介いただき、レセプションに招待いただいた ABEST21 関係者一同は深い感銘を覚えました。



President Nitish Jain



山崎純特命全権大使



日本国歌演奏



山崎純特命全権大使と SP Jain 執行部

2. マレーシア・マネジメント人材育成協議会の創設

Date: November 25, 10:00-12:00

Venue: Meeting Room, Deputy Vice Chancellor Office of Research and Innovation, UPM

By Dr. Fathyah Hashim, Graduate School of Business, USM

Secretary of the Malaysia Council for Nurturing Global Management Professionals

The first Malaysian Council for Nurturing Management Professionals 2019 was held on November 25, 2019 at Putra Business School, Selangor, Malaysia. The Malaysian Council is coordinated by Prof. Dr. Dean AAhad Osman Gani from Graduate School of Management (GSM), International Islamic University Malaysia (IIUM). Professor Emeritus Dr. Fumio Itoh discussed the rules of the council and some minor amendment that is needed as the Malaysia Council's Executive Committee consists of three instead of two Deputy Coordinators in addition to the Coordinator and Secretary. The selected

Deputy Coordinators are Prof. Dr. Dean Nor'Azam Hj. Mastuki from Arsyad Ayub Graduate Business School, UiTM, Prof. Dr. Dean Azlan Amran from Graduate School of Business, USM, and Prof. Dr. Zulkornain Yusop, President of Putra Business School.

Prof. Dr. Dean AAhad Osman Gani presented the MBA program of GSM-IIUM, and Chairman Dato' Dr. Mohd Padzil Hashim from Syarikat Perumahan Negara Berhad shared findings on the corporate needs for the MBA Education in Malaysia. As business evolves towards greater complexity and scale, it requires ethical, skilled, well-educated, creative leaders with the global outlook. Nevertheless, Dato' Dr. Mohd Padzil also



stressed that an MBA program should prepare students to understand the core functional areas of business. MBA graduates should be able to apply their knowledge of management in business perspective, ready to face the market, and able to react to changes in business environment. It is important to address these needs, and therefore the Malaysia Council needs to develop a framework to foster management professionals based on industry-government-academia cooperation among



business schools, companies, and related governmental organizations including Malaysian Qualification Agency (MQA).

3. インドネシア・第2回マネジメント人材育成協議会の開催

Date: Friday, November 29, 2019: 09:00-11:00

Venue: Faculty of Economics and Business Universitas Brawijaya

By Dr. Yasmine Nasution, FEB-Universitas Indonesia

Secretary of the Indonesia Council for Nurturing Global Management Professionals

On Friday, November 29th 2019, the ABEST21 International held the 2nd meeting of the Indonesia Council which included the ABEST21 Accreditation Standards Review Meeting and the 2nd Indonesia Council for Nurturing Management Professionals 2019 Meeting. This meeting was conducted at the Faculty of Economics and Business (FEB) Universitas Brawijaya, Malang, Indonesia and chaired by Dr. Nurkholis, Dean of FEB-Universitas Brawijaya.



The first session was the ABEST21 Accreditation Standards Review Meeting which was opened by Professor Emeritus Dr. Fumio Itoh. He talked about the structure of the ABEST21 Accreditation Standards and

inputs about accreditation standards that were discussed during the similar event in Malaysia. The next speakers were Dr. Gancar C. Premananto from FEB-Universitas Airlangga, Surabaya and Dr. Yasmine Nasution from FEB-Universitas Indonesia. They both talked about some issues of the ABEST21 Accreditation Standards. The first session was closed with discussion and inputs from participants. Some of the inputs concerned the number of criteria, evidence or data to support the accreditation documents, and differentiation of standards between academic unit and program level. These issues will be discussed further in the committee.

The next meeting was the 2nd Indonesia Council for Nurturing Management Professionals. In this session there were two speakers, Dr. Nurkholis, Dean, FEB Universitas Brawijaya and Mr. R. Andi Kartiko Utomo, Director of Retail and Digital Banking, Qatar National Bank. Dr. Nurkholis presented the MBA Program of FEB-Universitas Brawijaya, while Mr. R. Andi Kartiko Utomo talked about



the corporate needs for the MBA Education in Indonesia. Mr. Andi mentioned current challenges such as business landscape changes to massive digital transformation which will require ability to think not only outside the box, but without the box. Geopolitical shifts, millennial domination, disruptive technology such as machine learning, big data and AI will also require a big change from the leaders. Given these challenges, he identified several current competency gaps such as leadership capability, problem solving and decision making, risk awareness & risk management, strategy execution excellence, digital transformation management and business model development. All these challenges and competency gaps should be addressed by the business schools by reviewing not only the curriculum but also the teaching methods. Students has to be aware with the current situation in the company or industry not only by learning the theory but experiencing some real situation, whether through the business game, case study, or internship program.

4. 第 37 回日本・マネジメント人材育成協議会の開催について

第 37 回マネジメント人材育成協議会は、2020 年 1 月 27 日、「アイビーホール」で開催されることになりました。京都大学経営管理大学院の教育プログラムについての報告が行われます。

5. 第 2 回マレーシア・マネジメント人材育成協議会の開催について

第 2 回マレーシア・マネジメント人材育成協議会は、下記のスケジュールで開催が予定されています。

日時：2020 年 2 月 3 日、10:00-16:00

場所：Meeting Room, Deputy Vice Chancellor Office of Research and Innovation, UPM 43400

6. 第 3 回インドネシア・マネジメント人材育成協議会の開催について

第 3 回インドネシア・マネジメント人材育成協議会は、下記のスケジュールで開催が予定されています。

日時：2020 年 2 月 8 日、

場所：未定

7. APMMI International Seminar の開催

2019年11月27日から29日に、インドネシア・ジャカルタのインドネシア大学で APMMI (The Alliance of Indonesia Master of Management Program)の国際セミナー、“Building Indonesia Talent Management”が開催され、ABEST21 伊藤理事長が基調講演をいたしました。インドネシアにおけるマネジメント人材育成に求められるビジネスシュミレーション教育の開発について講演されました。



V. Research

1. Joint Research Project No. 8 の経過報告

“Humanizing Management Education for Sustainable Economic Development in Asia-Pacific”

By Coordinator: Prof. Dr. Ming Yu Cheng, Universiti Tunku Abdul Rahman, Malaysia

“Humanizing the School’s Research and Education” is one of the important criteria of ABEST21’s accreditation system for quality improvement. For this purpose, ABEST21 has organized a research team to examine the efforts taken by business schools to incorporate the humanizing aspect into their management education; to identify challenges in the implementation of humanizing efforts; and to investigate key stakeholders’ viewpoint on the importance of humanizing management education.

The project will be conducted in three phases. The research team is currently undertaking Phase 1 activity to analyze the humanizing practices among ABEST21 members. For this purpose, questionnaires were distributed to 55 ABEST21 members selected to participate in the survey. The survey covers schools located in Japan, Indonesia, Thailand, Singapore, USA, Russia, China and Malaysia.

The data collection for Phase 1 study started in August 2019 by contacting the Deans or representatives of the selected schools with the request to complete the questionnaire. Depending on the feedback collected, interviews may be arranged to gather additional information. To date, the research team is still in the process of collecting the data as some schools are yet to send their feedback as requested. Cooperation and support from ABEST21 members is highly appreciated in order to complete this exercise successfully.

At the same time, the Co-ordinator is reviewing the schools’ humanizing initiatives and practices based on the information extracted from the Self-Check Reports submitted by the members for accreditation purposes. The analysis aims to identify trends and best humanizing practices among ABEST21 members.

The preliminary findings of the research project will be shared at the ABEST21 International Symposium 2020 on March 12, 2020 entitled “Humanizing Higher Education for Sustainable Economic Development in Asia-Pacific”.



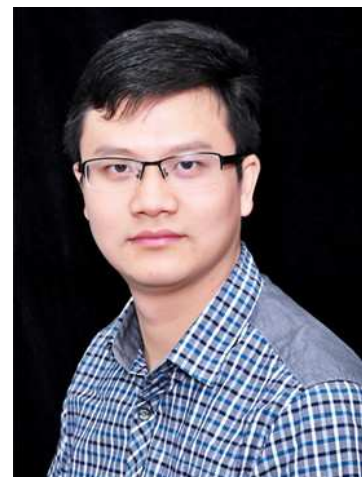
VI. Membership

1. 学校会員新代表者（New Deans）の紹介

Dean Prof. Zhongzhong JIANG

School of Business Administration, Northeastern University, Shenyang, China

Prof. JIANG is one of Top young talents of "Ten Thousand Talents Plan" in China. He is currently a Professor and the Dean with the School of Business Administration, and the Director of the Institute of Behavioral and Service Operations Management, Northeastern University, Shenyang, China. He was a Senior Research Associate with the Hong Kong Polytechnic University and North Carolina State University, Raleigh, U.S., in 2008, 2010 and 2011, respectively. His current research interests include e-commerce and sharing economy, behavioral operations and revenue management, logistics and supply chain optimization, service operations management. He has published academic papers in many journals, such as European Journal of Operational Research, IEEE Transactions on Fuzzy Systems, IEEE Systems Journal, Computers & Industrial Engineering, and Asia-Pacific Journal of Operational Research.



Dean Dr. Nairobi

Faculty of Economics and Business, Universitas Lampung, Bandar Lampung, Indonesia

Prof. Satria Bangsawan の任期満了に伴う新学部長に、Dr. Nairobi 氏が就任いたしました。次号にて新学部長を紹介いたします。

2. 新学校会員の紹介

Faculty of Economics and Business Universitas Trisakti, Indonesia

Dean Prof. Dr. Bambang Sudaryono, Ak, CPA

Bambang Sudaryono was born in June 14th, 1949. He completed his doctoral degree in Universitas Trisakti, with a specialization in sustainability. He has a career at the University of Trisakti since September 2nd, 1988 and has served as chairman of the undergraduate accounting program and vice dean of finance and administration before appointed as a Dean in 2014. He was granted a Professor of Accounting in 2017. Currently, he is the Dean of the Faculty of Business and Economics, Universitas Trisakti. He is also a public accountant. He is active in Indonesia Economist Association, ASEAN Accounting Education Workgroups, and Asia Pacific Management Accounting Association. He has published articles in reputable journals, both national and international.



Faculty's Profile

Faculty of Economics and Business (FEB), Universitas Trisakti has 13 study programs from vocational to doctorate degree, and all of them are accredited. Six programs are accredited A, including undergraduate, professional and master programs, and the rest are accredited B. There are 10,426 students and 256 faculty members. International activities of FEB include students' and faculty

exchange, joint research with a foreign university and community development with international institutions such as socialization of sustainability development in many firms. International programs at FEB include:

Double Degree Bachelor Program with Indiana-Purdue University Indianapolis, USA; University of Missouri St. Louis, USA; Curtin University, Sydney, Australia; Hogeschool Utrecht, University of Applied Science, Utrecht, The Netherlands; Northampton University, United Kingdom; Koffie Annan Business School, the Netherlands, Saxion University of Applied Science, the Netherlands; Curtin University, Perth Western Australia; Inholland University of Applied Science, the Netherlands.

Double Degree Master of Management at the Maastricht School of Management, the Netherlands; Markfield Institute of Higher Education, UK; La Trobe University, Australia; Prince of Songkla University, Thailand; United Emirates University; and the Asian Institute of Management, the Philippines.

VII. 2019 Retrospect (January to December 2019)

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Time flies. Its speed seems to prove the growth of ABEST21. In the year 2019 the ABEST21 activities for quality assurance of management education disseminated in the Asian countries and gained recognition. Here is a brief review of 2019:

January

- 16th: Seminar I at Naresuan University-Bangkok, Bangkok, Thailand
- 18th -19th: Peer Revoew Visit for FEB-Universitas Hasanuddin, Makassar, Indonesia
- 21st: Seminar I at FEB-Universitas Airlangga, Surabaya, Indonesia
- 23rd: Seminar I at Management & Science University, Shah Alam, Malaysia

February

- 05th: Seminar I for Waseda Business School, Waseda University at IVY Hall, Tokyo, Japan
- 07th: Seminar I at Graduate School of Management, Kyoto University, Kyoto, Japan

March

- 05th: Financial audit by the auditors
- 06th: The 1st Peer Review Committee for 2019
- 07th: The Accreditation Committee 2019
- 07th: The 1st Board Meeting 2019
- 07th: The General Assembly 2019
- 08th: Visit to Gotemba Plant, Toshiba Machine, Co.,Ltd.
- 25th: Report on the ABEST21 Accreditation result to Ministry of Education, Culture, Sports, Science and Technology (MEXT)
- 27th: Report on the ABEST21 Accreditation result to Director-General of the Higher Education Bureau, MEXT



The Gotemba Plant, Toshiba Machine, Co.,Ltd.

April

- 05th: Seminar I in Tokyo
- 07th: Seminar I in Kyoto
- 09th: Visit to the United Nations University
- 18th: The 2nd Board Meeting 2019
- 22nd: Seminar II in Khon Kaen, Thailand
- 24th: Seminar II in Kuala Lumpur, Malaysia
- 26th: Seminar II in Bandung, Indonesia

May

- 16th: The 35th meeting of The Council for Human Resource Development
- 20th: Visit to the United Nations University

June

- 11th: Visit to the Japan International Cooperation Agency (JICA)
- 09th: Visit to the United Nations University
- 17th: Project No. 8 Research Committee meeting
- 18th: Visit by the Universiti Malaysia Kelantan
- 20th: PRT Training Seminar at Khon Kaen University (Thailand)



Project No. 8 Research Committee meeting

July

- 01st: PRT Training Seminar at Universiti Teknologi MARA (Malaysia)
- 05th: PRT Training Seminar at Institut Teknologi Bandung (Indonesia)
- 05th: The Inaugural General Meeting of the Indonesia Council for Nurturing Global Management Professionals
- 08th-09th: Peer Review Visit (Naresuan University, Thailand)
- 23rd-24th: Peer Review Visit (Khon Kaen University, Thailand)
- 28th: Peer Review Visit (Universiti Malaysia Pahang, Malaysia)
- 30th-31th: Peer Review Visit (Putra Business School, Malaysia)



The Inaugural General Meeting of the Indonesia Council for Nurturing Global management Professionals

August

- 15th: Peer Review Visit (Universitas Hasanuddin, Indonesia)
- 22nd-23rd: Peer Review Visit (Universitas Lampung, Indonesia)
- 26th-27th: Peer Review Visit (Universitas Padjadjaran, Indonesia)

September

- 03rd: Visit to the Japan International Cooperation Agency (JICA)
- 10th: Peer Review Visit (SP Jain School of Global Management, Singapore)
- 12th-13th: Peer Review Visit (Universiti Teknologi MARA, Malaysia)
- 16th-17th: Peer Review Visit (Universitas Diponegoro, Indonesia)
- 19th-20th: Peer Review Visit (Universitas Airlangga, Indonesia)
- 23rd-24th: Peer Review Visit (Universitas Brawijaya, Indonesia)
- 26th: Peer Review Visit (Universitas Sebeles Maret, Indonesia)

October

- 3rd -4th: Peer Review Visit (Waseda University, Japan)
- 24th: The 36th meeting of The Council for Human Resource Development

November

- 18th - 19th : Peer Review Committee at SP Jain School of Global Management, Singapore
- 25th: Attend to the first Malaysia Council for Nurturing Global management Professionals at Putra Business School
- 27th: A Keynote Speech at APMMI meeting in Universitas Indonesia, Jakarta
- 29th: Attend to the 2nd Indonesia Council for Nurturing Global Management Professionals in FEB-UB, Malang



The ABEST21 Peer Review Committee at SP Jain School of Global Management, Singapore



The Inaugural General Meeting of the Malaysia Council for Nurturing Global management Professionals

December

- 13th: Visit to the Japan International Cooperation Agency (JICA)
- 17th: Visit to the United Nations University
- 18th: Hearing at the Ministry of Education, Culture, Sports, Science and Technology (MEXT)



Hearing at the Ministry of Education, Culture, Sports, Science and Technology (MEXT)