ABEST21 Peer Review Committee
18-19 November 2019 at SPJain School of Global Management, Singapore

ABEST21 Office Report

November
• 18th - 19th: Peer Review Committee at SP Jain School of Global Management, Singapore
• 25th: Attended the Founding Meeting of Malaysia Council for Nurturing Global Management Professionals at Putra Business School
• 27th: Keynote Speech for APMMI Meeting at Universitas Indonesia, Jakarta
• 29th: Attended the 2nd Indonesia Council for Nurturing Global Management at FEB-UB, Malang
Professionals

December

- 13th: Visit to Japan International Cooperation Agency (JICA) to meet the Head of Business in Japan
- 17th: Visit to the United Nations University to meet the Director of Institute for the Advanced Studies of Sustainability
- 18th: Attended the hearing of the Ministry of Education, Culture, Sports, Science and Technology of Japan (MEXT) Central Council for Education, Subdivision on University “Review Committee on Attestation on the Accreditation Bodies”

I. Quality Improvement and Peer Review System – No. 39

ABEST21 Accreditation Advisor System

Up to present ABEST21 has provided guidance to applicant schools through Accreditation Seminar on all issues concerning analysis of Self-Check/Self-Evaluation. However, in the submitted “Self-Check/Self-Evaluation Report” there were cases where the technical terms used in the Accreditation Standards were not understood correctly, or where analysis was not appropriately done based on the Accreditation Standards. Also the terms indicated in the ABEST21 Accreditation Manual were sometimes not correctly understood. Such lack of understanding results in re-submission of the analysis of Self-Check/Self-Evaluation. To avoid such cases, ABEST21 has been holding various Accreditation Seminars. However, it is sometimes difficult for the applicants to discuss their individual problems at the Seminar. In order to address this issue, ABEST21 has decided to introduce the ABEST21 Accreditation Advisor System effective 2020. Under this Advisor System the applicant schools can receive guidance from the Advisor on solving their specific problems. The use of this system is not mandatory but on as-needed base. The applicant school can receive adequate advices on unclear points of analysis of Self-Check/Self-Evaluation, etc.

The Advisors will include the top level education researchers who have rich experience and advanced knowledge of ABEST21 Accreditation reviews, backed by international experience of higher education research activities. Applicant schools will register with the Group of the Advisor to seek guidance, and receive advice individually when needed.

However, there are a few points to be taken care of. Firstly, the use of this system is not a requirement. So we cannot force the applicant school to use it. The school will use the system only when it is necessary. If the registration to the Advisor becomes mandatory, the power balance between the Advisor and the applicant school may change. In the worst case scenario, the school could be at the mercy of the advice by the Advisor.

Secondly, the period of guidance will be limited. It is important to concentrate it in a short period of time and spend it efficiently. Thus the guidance term shall be set between the PRC’s approval of the applicant’s “Quality Improvement Strategies” and the submission of the “Self-Check/Self-Evaluation Report”. To boost the school’s power toward improvement, concentrated short-term guidance is regarded effective.

The third issue is the double position of one person as the Advisor and the member of the Peer Review Committee (PRC) or the Accreditation Committee (AC). We decided that the Advisor cannot double as a member of the PRC or AC. Based on the strong needs to receive the accreditation, applicant schools tend to respond to all the requirements of the Advisor. Based on my own experience, I remember that being kept busy by the Advisor’s requirements, time just passed by. If the Advisor were to double as a member of the PRC or AC, the Advisor may become a strong
supporter at the Committee, or a critic. To avoid such situation, the Advisor will not double as a member of the PRC or AC. To make it clear the Compliance Rules for the Advisor is necessary.

There are various methods for Advisor’s guidance. Within the Asia-Pacific area where the time difference is small, real time communication via electronic media is usable internationally. Or if necessary, face-to-face meeting is possible. To be able to provide guidance for all types of issues at the applicant school, seminar for Advisors is necessary, just like the Training Seminar for Peer Review Team members. We expect that due to the guidance by the Advisor, the applicant schools will analyze their “Self-Check/Self-Evaluation” appropriately, and prepare texts to lead to quality enhancement of education and research activities in the changing environment in the future.

(ITOH Fumio, President)

II. General Information

1. Annual Conference 2020

   On March 11 and 12, 2020, at the International Conference Hall of Aoyama Gakuin University, Tokyo, the Annual Conference 2020 will take place as below.
   1) March 11, 2020: Peer Review Committee, Accreditation Committee, Board of Trustees
   2) March 12, 2020: General Assembly, International Symposium
   3) March 13, 2020: Plant Visit Tour

2. International Symposium

   ABEST21 will hold the symposium on March 12, 2020 at the International Conference Hall of Aoyama Gakuin University. The theme is “Humanizing Higher Education for Sustainable Economic Development in Asia-Pacific”. The symposium is held jointly with the United Nations University Institute of Advanced Study of Sustainability. The keynote speakers are as follows.

   Keynote Speaker:

   Senior Vice President Kozo HONSEI
   Japan International Cooperation Agency, Tokyo, Japan

   Senior Vice President of JICA from August 2018. Inside JICA he is in charge of general affairs department, information system (CIO), Media and Public relations, personnel department, Operations strategy department and Development partnership.

   Before assuming his current position, he had served as Deputy Chief of Mission at the Japanese Embassy in Indonesia for 3 years and worked for many ODA infrastructure projects like MRT in Jakarta (first subway system in Indonesia) and Patinbang Port (eastern part of Jakarta) and human capital development programs including grassroots donation for elementary schools and Islamic schools. He participated in many seminars regarding innovation and renewable energy and gave lectures about Japanese culture and diplomacy at many universities and high schools.

   Having joined Japanese Ministry of Foreign Affairs in 1987, he has more than 30 years of diplomatic experience, including Director for Financial Affairs Division at Minister’s secretariat (2013-15) and Director for Development Assistance Policy Coordination (2011-2013) and Director for Country Assistance Planning Division I (Asia Pacific Countries, 2007-2009) at the International
Cooperation Bureau. He had also served as Director for Mexico, Central American and Caribbean Affairs Division (2009-2011). He has worked for many developing countries through ODA programs and cooperation with international organizations. He served in overseas posts at the Japanese Embassies in Mexico, Spain and Indonesia. He is fluent in English and Spanish and has acceptable knowledge of Indonesian. Born in Tokyo.

**Keynote Speaker:**

**Director Professor Shinobu Yume YAMAGUCHI, Ph.D.**  
**UNU Institute for the Advanced Study of Sustainability, Tokyo, Japan**

Dr. Shinobu Yume YAMAGUCHI assumed leadership of UNU-IAS in November 2019. Her fields of specialization include international development and cooperation, ICT in education, reform and policy of education, science and technology policy, and the application of technology in world heritage site preservation. Prior to this post, Dr. Yamaguchi worked at Tokyo Institute of Technology as an Associate Professor (2002–2006) and then full Professor (from 2006). In 2005–2007, she concurrently served as Advisor to the President.

Before joining Tokyo Institute of Technology, Dr. YAMAGUCHI worked for the United Nations Educational Scientific and Cultural Organization (UNESCO), first at the Paris headquarters, and then in the Beijing Office. While with UNESCO, she was involved primarily in the development of education systems in China, Indonesia, Mongolia, and Pakistan.

Dr. YAMAGUCHI is an Associate Member of the Science Council of Japan, and an active member of the Comparative and International Education Society, the Japan Society for International Development, Educational Research Association, and the World Council of Comparative Education Societies. She also has served on numerous committees focused on international activities and comparative educational studies, including those organized by the Japan Ministry of Foreign Affairs and Ministry of Education, Culture, Sports, Science and Technology, the Japan International Cooperation Agency, and the Japan Society for the Promotion of Science.

Dr. YAMAGUCHI holds a PhD in Economics of Education from Columbia University (New York). She has authored or co-authored more than 200 publications and conference/seminar presentations.

**III. Quality Assurance**

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1. **Peer Review Committee for 2019**

On November 18 and 19, 2019, ABEST21 Peer Review Committee was held at SP Jain School of Global Management, Singapore. The reviews for "Quality Improvement Strategies" included 15 programs for APAS and 3 academic units for AAAS, for “Self-Check/Self-Evaluation Report” there were 8 programs for APAS and 4 units for AAAS, and 4 KAIZEN Reports.
2. Revision of ABEST21 Accreditation Management Standards

At ABEST21 the Accreditation Management Standards have been reviewed almost every 3 years since its establishment on July 20, 2006. The last revision was made on March 8, 2017. Through accreditation reviews, we had the opportunity to learn about many points that can be improved. In the last revision, based on the viewpoint to clarify the standard contents, the number of standards increased to 26 from 18, and the number of check points also increased to 142 from 90. However, in the actual “Self-Check” analysis, some of the analysis was not specific enough. Furthermore, the relation between the standards became unclear and some parts of the analysis were disconnected from the overall logic. Based on the opinions raised at the Peer Review Committee in Singapore, and as this is the period for another regular revision, we have decided to organize an ad hoc “Standards Revision Study Committee” to examine the revision of the standards. The revised standards will be applied to schools applying in 2020.

The revision issue concerns mainly for the following 3 points:
1) Standards for the Japanese Professional Graduate Schools
2) Standards for Program-based Accreditation System
3) Standards for Academic Unit-based Accreditation System.

The Standards Revision Study Committee includes the following members, based on the discussion at the Peer Review Committee in Singapore.

Chair: Dean Prof. Dr. Sudarso Kaderi Wiryono, SBM-ITB
Vice Chair: Dean Prof. Dr. Azlan Amran, GSB-USM
1) Dr. Gancar C. Premananto, FEB-Universitas Airlangga, Indonesia
2) Dr. Yasmine Nasution, FEB-Universitas Indonesia, Indonesia
3) Prof. SHIGETA Takao, SBI University, Japan
4) Dr. Fathyah Hashim, GSB-Universiti Sains Malaysia, Malaysia
5) Dr. Siti Zaleha Shahak, Arshad Ayub Graduate Business School, UiTM, Malaysia
6) Dr. Danaipong Chetchotsak, Khon Kaen University, Thailand

3. MEXT Hearing

On December 18, 2019, hearing review for ABEST21 by the Central Council for Education, Subdivision on University “Review Committee on Attestation on the Accreditation Bodies” was held at the Ministry of Education, Culture, Sports, Science and Technology of Japan (MEXT). ABEST21 was represented by President Fumio ITOH, Board Member Yoshihiro TOKUGA (Vice President, Kyoto University), Board Member Takeshi HIIBIYA (Distinguished Professor, Sophia University) and Accreditation Member Hirotaka KAWANO (Professor, Kyoto University). The Q&A included the classification of accreditation expenses for Japanese schools and overseas schools, the relationship between the member qualification and eligibility for accreditation application, etc.

4. Accreditation Seminar I in 2020

Accreditation Seminar I in 2020 is scheduled at the beginning of February 2020 in Malaysia and
IV. Global Knowledge Network

1. Reception by SP Jain School of Global Management

On November 18, 2019, a reception at the SP Jain School Of Global Management was held by President Nitish Jain. The guests included Ambassador of Japan to Singapore Jun YAMAZAKI, Australian High Commission, High Commissioner Bruce Gosper and High Commission of India, Second Secretary Ms. Prerna Shahi. The reception started with the national anthems of Australia, India and Japan, followed by the opening speech by SP Jain School of Global Management President Nitish Jain and guest speech by Ambassador of Japan to Singapore Jun YAMAZAKI. Ambassador YAMAZAKI mentioned about ABEST21 activities, which deeply impressed the related parties of ABEST21 who were invited to the reception.

2. The Inaugural General Meeting of the Malaysia Council for Nurturing Global Management Professionals

Date: November 25, 10:00-12:00
Venue: Meeting Room, Deputy Vice Chancellor Office of Research and Innovation, UPM
By Dr. Fathyah Hashim, Graduate School of Business, USM
Secretary of the Malaysia Council for Nurturing Global Management Professionals
The first Malaysian Council for Nurturing Management Professionals 2019 was held on November 25, 2019 at Putra Business School, Selangor, Malaysia. The Malaysian Council is coordinated by Prof. Dr.
Dean AAhad Osman Gani from Graduate School of Management (GSM), International Islamic University Malaysia (IIUM). Professor Emeritus Dr. Fumio Itoh discussed the rules of the council and some minor amendment that is needed as the Malaysia Council’s Executive Committee consists of three instead of two Deputy Coordinators in addition to the Coordinator and Secretary. The selected Deputy Coordinators are Prof. Dr. Dean Nor’Azam Hj. Mastuki from Arsyad Ayub Graduate Business School, UiTM, Prof. Dr. Dean Azlan Amran from Graduate School of Business, USM, and Prof. Dr. Zulkornain Yusop, President of Putra Business School.

Prof. Dr. Dean AAhad Osman Gani presented the MBA program of GSM-IIUM, and Chairman Dato’ Dr. Mohd Padzil Hashim from Syarikat Perumahan Negara Berhad shared findings on the corporate needs for the MBA Education in Malaysia. As business evolves towards greater complexity and scale, it requires ethical, skilled, well-educated, creative leaders with the global outlook. Nevertheless, Dato’ Dr. Mohd Padzil also stressed that an MBA program should prepare students to understand the core functional areas of business. MBA graduates should be able to apply their knowledge of management in business perspective, ready to face the market, and able to react to changes in business environment. It is important to address these needs, and therefore the Malaysia Council needs to develop a framework to foster management professionals based on industry-government-academia cooperation among business schools, companies, and related governmental organizations including Malaysian Qualification Agency (MQA).

3. The 2nd Indonesia Council for Nurturing Global Management Professionals

Date: Friday, November 29, 2019: 09:00-11:00
Venue: Faculty of Economics and Business Universitas Brawijaya
By Dr. Yasmine Nasution, FEB-Universitas Indonesia
Secretary of the Indonesia Council for Nurturing Global Management Professionals

On Friday, November 29th 2019, the ABEST21 International held the 2nd meeting of the Indonesia Council which included the ABEST21 Accreditation Standards Review Meeting and the 2nd Indonesia Council for Nurturing Management Professionals 2019 Meeting. This meeting was conducted at the Faculty of Economics and Business (FEB) Universitas Brawijaya, Malang, Indonesia and chaired by Dr. Nurkholis, Dean of FEB-Universitas Brawijaya.

The first session was the ABEST21 Accreditation Standards Review Meeting which was opened by Professor Emeritus Dr. Fumio Itoh. He talked about the structure of the ABEST21 Accreditation Standards and inputs about accreditation standards that were discussed during the similar event in Malaysia. The next speakers were Dr. Gancar C. Premananto from FEB-Universitas Airlangga, Surabaya and Dr. Yasmine Nasution from FEB-Universitas Indonesia. They both talked about some issues of the
ABEST21 Accreditation Standards. The first session was closed with discussion and inputs from participants. Some of the inputs concerned the number of criteria, evidence or data to support the accreditation documents, and differentiation of standards between academic unit and program level. These issues will be discussed further in the committee.

The next meeting was the 2nd Indonesia Council for Nurturing Management Professionals. In this session there were two speakers, Dr. Nurkholis, Dean, FEB Universitas Brawijaya and Mr. R. Andi Kartiko Utomo, Director of Retail and Digital Banking, Qatar National Bank. Dr. Nurkholis presented the MBA Program of FEB-Universitas Brawijaya, while Mr. R. Andi Kartiko Utomo talked about the corporate needs for the MBA Education in Indonesia. Mr. Andi mentioned current challenges such as business landscape changes to massive digital transformation which will require ability to think not only outside the box, but without the box. Geopolitical shifts, millennial domination, disruptive technology such as machine learning, big data and AI will also require a big change from the leaders. Given these challenges, he identified several current competency gaps such as leadership capability, problem solving and decision making, risk awareness & risk management, strategy execution excellence, digital transformation management and business model development. All these challenges and competency gaps should be addressed by the business schools by reviewing not only the curriculum but also the teaching methods. Students has to be aware with the current situation in the company or industry not only by learning the theory but experiencing some real situation, whether through the business game, case study, or internship program.

4. The 37th Council for Nurturing Global Management Professionals in Japan

The 37th meeting for the Council of Human Resources Development is scheduled on January 27, 2020, at Ivy Hall, Tokyo. Report on the educational programs at Graduate School of Management, Kyoto University will be made.

5. The 2nd Council for Nurturing Global Management Professionals in Malaysia

The 2nd meeting for the Council of Nurturing Global Management Professionals is scheduled on February 3, 2020, at Putra Business School, Kuala Lumpur, Malaysia. Report on the educational programs at PBS will be made.

6. The 3rd Council for Nurturing Global Management Professionals in Indonesia

The 3rd meeting for the Council of Nurturing Global Management Professionals is scheduled on February 8, 2020. Additional information will be forthcoming.

7. APMMI International Seminar

During November 27-29, 2019 at Universitas Indonesia in Jakarta, APMMI (The Alliance of Indonesia Master of Management Program) international seminar “Building Indonesia Talent Management” was held, and
President ITOH delivered a keynote speech. The speech included development of business simulation education needed for the nurturing of management professionals in Indonesia.

V. Research

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1. Joint Research Project No. 8

“Humanizing Management Education for Sustainable Economic Development in Asia-Pacific”

By Coordinator: Prof. Dr. Ming Yu Cheng, Universiti Tunku Abdul Rahman, Malaysia

“Humanizing the School’s Research and Education” is one of the important criteria of ABEST21’s accreditation system for quality improvement. For this purpose, ABEST21 has organized a research team to examine the efforts taken by business schools to incorporate the humanizing aspect into their management education; to identify challenges in the implementation of humanizing efforts; and to investigate key stakeholders’ viewpoint on the importance of humanizing management education.

The project will be conducted in three phases. The research team is currently undertaking Phase 1 activity to analyze the humanizing practices among ABEST21 members. For this purpose, questionnaires were distributed to 55 ABEST21 members selected to participate in the survey. The survey covers schools located in Japan, Indonesia, Thailand Singapore, USA, Russia, China and Malaysia.

The data collection for Phase 1 study started in August 2019 by contacting the Deans or representatives of the selected schools with the request to complete the questionnaire. Depending on the feedback collected, interviews may be arranged to gather additional information. To date, the research team is still in the process of collecting the data as some schools are yet to send their feedback as requested. Cooperation and support from ABEST21 members is highly appreciated in order to complete this exercise successfully.

At the same time, the Co-ordinator is reviewing the schools’ humanizing initiatives and practices based on the information extracted from the Self-Check Reports submitted by the members for accreditation purposes. The analysis aims to identify trends and best humanizing practices among ABEST21 members.

The preliminary findings of the research project will be shared at the ABEST21 International Symposium 2020 on March 12, 2020 entitled “Humanizing Higher Education for Sustainable Economic Development in Asia-Pacific”.

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VI. Membership
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1. New Deans
Dean Prof. Zhongzhong JIANG
School of Business Administration, Northeastern University, Shenyang, China
Prof. JIANG is one of Top young talents of "Ten Thousand Talents Plan" in China. He is currently a Professor and the Dean with the School of Business Administration, and the Director of the Institute of Behavioral and Service Operations Management, Northeastern University, Shenyang, China. He was a Senior Research Associate with the Hong Kong Polytechnic University and North Carolina State University, Raleigh, U.S., in 2008, 2010 and 2011, respectively. His current research interests include e-commerce and sharing economy, behavioral operations and revenue management, logistics and supply chain optimization, service operations management. He has published academic papers in many journals, such as European Journal of Operational Research, IEEE Transactions on Fuzzy Systems, IEEE Systems Journal, Computers & Industrial Engineering, and Asia-Pacific Journal of Operational Research.

Dean Dr. Nairobi
Faculty of Economics and Business, Universitas Lampung, Bandar Lampung, Indonesia
Following the expiration of Prof. Satria Bangsawan’s term, Dr. Nairobi became the new dean. Our next issue will present the detailed information about Dr. Nairobi.

2. New School Member
Faculty of Economics and Business Universitas Trisakti, Indonesia
Dean Prof. Dr. Bambang Sudaryono, Ak, CPA
Bambang Sudaryono was born in June 14th, 1949. He completed his doctoral degree in Universitas Trisakti, with a specialization in sustainability. He has a career at the University of Trisakti since September 2nd, 1988 and has served as chairman of the undergraduate accounting program and vice dean of finance and administration before appointed as a Dean in 2014. He was granted a Professor of Accounting in 2017. Currently, he is the Dean of the Faculty of Business and Economics, Universitas Trisakti. He is also a public accountant. He is active in Indonesia Economist Association, ASEAN Accounting Education Workgroups, and Asia Pacific Management Accounting Association. He has published articles in reputable journals, both national and international.

Faculty's Profile
Faculty of Economics and Business (FEB), Universitas Trisakti has 13 study programs from vocational to doctorate degree, and all of them are accredited. Six programs are accredited A, including undergraduate, professional and master programs, and the rest are accredited B. There are 10,426 students and 256 faculty members. International activities of FEB include students’ and faculty
exchange, joint research with a foreign university and community development with international institutions such as socialization of sustainability development in many firms. International programs at FEB include:

Double Degree Bachelor Program with Indiana-Purdue University Indianapolis, USA; University of Missouri St. Louis, USA; Curtin University, Sydney, Australia; Hogeschool Utrecht, University of Applied Science, Utrecht, The Netherlands; Northampton University, United Kingdom; Koffie Annan Business School, the Netherlands; Saxion University of Applied Science, the Netherlands; Curtin University, Perth Western Australia; Inholland University of Applied Science, the Netherlands. Double Degree Master of Management at the Maastricht School of Management, the Netherlands; Markfield Institute of Higher Education, UK; La Trobe University, Australia; Prince of Songkla University, Thailand; United Emirates University; and the Asian Institute of Management, the Philippines.

VII. 2019 Retrospect (January to December 2019)

Time flies. Its speed seems to prove the growth of ABEST21. In the year 2019 the ABEST21 activities for quality assurance of management education disseminated in the Asian countries and gained further recognition. Here is a brief review of 2019:

January
- 16th: Seminar I at Naresuan University-Bangkok, Bangkok, Thailand
- 18th -19th: Peer Review Visit for FEB-Universitas Hasanuddin, Makassar, Indonesia
- 21st: Seminar I at FEB-Universitas Airlangga, Surabaya, Indonesia
- 23rd: Seminar I at Management & Science University, Shah Alam, Malaysia

February
- 05th: Seminar I for Waseda Business School, Waseda University at IVY Hall, Tokyo, Japan
- 07th: Seminar I at Graduate School of Management, Kyoto University, Kyoto, Japan

March
- 05th: Financial audit by the auditors
- 06th: The 1st Peer Review Committee for 2019
- 07th: The Accreditation Committee 2019
- 07th: The 1st Board Meeting 2019
- 07th: The General Assembly 2019
- 08th: Visit to Gotemba Plant, Toshiba Machine, Co.,Ltd.
- 27th: Report on the ABEST21 Accreditation result to Director-General of the Higher Education Bureau, MEXT

The Gotemba Plant, Toshiba Machine, Co.,Ltd.
April
- 05th: Seminar I in Tokyo
- 07th: Seminar I in Kyoto
- 09th: Visit to the United Nations University
- 18th: The 2nd Board Meeting 2019
- 22nd: Seminar II in Khon Kaen, Thailand
- 24th: Seminar II in Kuala Lumpur, Malaysia
- 26th: Seminar II in Bandung, Indonesia

May
- 16th: The 35th meeting of The Council for Human Resource Development
- 20th: Visit to the United Nations University

June
- 11th: Visit to the Japan International Cooperation Agency (JICA)
- 09th: Visit to the United Nations University
- 17th: Project No. 8 Research Committee meeting
- 18th: Visit by the Universiti Malaysia Kelantan
- 20th: PRT Training Seminar at Khon Kaen University (Thailand)

July
- 01st: PRT Training Seminar at Universiti Teknologi MARA (Malaysia)
- 05th: PRT Training Seminar at Institut Teknologi Bandung (Indonesia)
- 05th: The Inaugural General Meeting of the Indonesia Council for Nurturing Global Management Professionals
- 08th-09th: Peer Review Visit (Naresuan University, Thailand)
- 23rd-24th: Peer Review Visit (Khon Kaen University, Thailand)
- 28th: Peer Review Visit (Universiti Malaysia Pahang, Malaysia)
- 30th-31st: Peer Review Visit (Putra Business School, Malaysia)

The Inaugural General Meeting of the Indonesia Council for Nurturing Global management Professionals
August
- 15\textsuperscript{th}: Peer Review Visit (Universitas Hasanuddin, Indonesia)
- 22\textsuperscript{nd}-23\textsuperscript{rd}: Peer Review Visit (Universitas Lampung, Indonesia)
- 26\textsuperscript{th}-27\textsuperscript{th}: Peer Review Visit (Universitas Padjadjaran, Indonesia)

September
- 03\textsuperscript{rd}: Visit to the Japan International Cooperation Agency (JICA)
- 10\textsuperscript{th}: Peer Review Visit (SP Jain School of Global Management, Singapore)
- 12\textsuperscript{th}-13\textsuperscript{th}: Peer Review Visit (Universiti Teknologi MARA, Malaysia)
- 16\textsuperscript{th}-17\textsuperscript{th}: Peer Review Visit (Universitas Diponegoro, Indonesia)
- 19\textsuperscript{th}-20\textsuperscript{th}: Peer Review Visit (Universitas Airlangga, Indonesia)
- 23\textsuperscript{rd}-24\textsuperscript{th}: Peer Review Visit (Universitas Brawijaya, Indonesia)
- 26\textsuperscript{th}: Peer Review Visit (Universitas Sebeles Maret, Indonesia)

October
- 3\textsuperscript{rd}-4\textsuperscript{th}: Peer Review Visit (Waseda University, Japan)
- 24\textsuperscript{th}: The 36th meeting of The Council for Human Resource Development

November
- 18\textsuperscript{th}-19\textsuperscript{th}: Peer Review Committee at SP Jain School of Global Management, Singapore
- 25\textsuperscript{th}: Attending the Founding Meeting of Malaysia Council for Nurturing Global Management Professionals at Putra Business School
- 27\textsuperscript{th}: Keynote Speech for APMME Meeting at Universitas Indonesia, Jakarta
- 29\textsuperscript{th}: Attended the 2\textsuperscript{nd} Indonesia Council for Nurturing Global Management at FEB-UB, Malang Professionals

The ABEST21 Peer Review Committee at SP Jain School of Global Management, Singapore

The Inaugural General Meeting of The Malaysia Council for Nurturing Global Management Professionals
December

· 13\textsuperscript{th}: Visit to Japan International Cooperation Agency (JICA) to meet the Head of Business in Japan
· 17\textsuperscript{th}: Visit to the United Nations University to meet the Director of Institute for the Advanced Studies of Sustainability
· 18\textsuperscript{th}: Attended the hearing of the Ministry of Education, Culture, Sports, Science and Technology of Japan (MEXT) Central Council for Education, Subdivision on University “Review Committee on Attestation on the Accreditation Bodies”

Hearing at the Ministry of Education, Culture, Sports, Science and Technology (MEXT)