ABEST21 Office Report

November
- 01st: Peer Review Committee at FEB-UNPAD, Indonesia
- 02nd: The ABEST21 Rectors and Deans Forum at SBM-ITB, Indonesia
- 05th: Visit to Universiti Teknologi Burnei, Burnei
- 27th: Visit by FE-Universitas Bengkulu, Indonesia
- 28th: Visit by FEB-Universitas Airlangga, Indonesia

December
- 01st: Participation in the Deans’ Summit Roundtable, Thailand
- 25th: Visit to MEXT of Japan
- 26th: Visit to MEXT of Japan

I. The Messages from the Member Institutions

1. Publishing the “ABEST21 eNews” No. 1 on August 2008

Topics in the news:
1. New member introduction
2. Establishment of an official Business Accreditation Agency
3. Set up of Accreditation Committee Japan Division
4. International symposium on Joint Research Project 1 - “MBA Education and Quality Improvement System in Asian Countries”
5. Start of Joint Research Project 2 - “Comparative Analysis on Company Needs for Management Education in Business Schools in Asian-Pacific Countries”
7. Establishment of ABEST21 Research Award
8. ABEST21 Seminar 2008
2. The ABEST21 Executive Committee
President, ABEST21
Professor Emeritus Dr. Fumio Itoh

Having passed 10 years since the first issue in August 2008, ABEST21 e-News has reached to no. 100. I would like to express my sincere gratitude to all the contributors to this memorable e-News for their cooperation and support. Up to now the e-News have been edited, issue by issue, aiming to convey to and share with the members our activities and thoughts. In the early stage, our focus was set on ABEST21 activity reports in order to cultivate a better understanding on what we do. Then, as the number of members increased and globalization of economy, society and culture accelerated, ABEST21 e-News has shifted to the second stage. Since the number of members from the Asian countries increased, we have tried to face the diversity of the Asian cultures. With the growing diversity of members' cultural backgrounds, it became necessary to work on the topic of “quality enhancement of educational and research activities” of the members. At this point we have reached the third stage of ABEST21 e-News' development. The contents intentionally included “KAIZEN” issues as much as possible, so as to introduce a new way of thinking among the members. In particular, by referring to “KAIZEN Report” Peer Review Visit, e-News aimed to convey the urgency of creating an educational and research system that is able to meet the environmental changes due to globalization. With this issue no. 100, ABEST21 e-News will enter into the fourth stage of development, aiming at the ultimate goal of management education: “nurturing of management professionals”. It was decided at the November 2018 “The ABEST21 Rectors and Deans Forum” in Bandung to establish the "Council for Human Resource Development”. From now on we will focus on the ideal educational and research activities for “nurturing of management professionals”, and the e-News contents will reflect this goal.

Vice President, ABEST21
Professor Dr. Oleg Vikhanskiy
Lomonosov Moscow State University Business School, Lomonosov Moscow State University, Russia

Ladies and gentlemen, dear colleagues, dear friends. The 100th edition of ABEST e-News is a memorable phase in the life of ABEST21. As for me it is a very exciting event. In far 90s, when the president Itoh got together the enthusiasts seeking to develop business school's cooperation (he named this movement Global Classroom), I had no idea that after some time there would be created an international community in the form of ABEST21 association and that this association one day would publish 100th e-News edition. ABEST21 is developing very successfully. More and more new schools become its members and receive its accreditation. All this is due to the fact that ABEST21 opens up development prospects for
them in order to improve the quality of the educational process and growth of international relations. Time goes only forward. I have to move away from vigorous international activity. I hope that ABEST 21 e-News will connect me with the association ABEST21. I will look forward to ABEST21 e-News 200!

Vice President, ABEST21
Professor Dr. Candra Fajri Ananda
Faculty of Economics and Business, Universitas Burawijaya, Indonesia

I was startled to realize that ABEST21 e-News has come to its 100th publication. This e-News aided ABEST21 members to learn from each other and be informed of the management dynamics of ABEST21 and its members. Through e-News, ABEST21 members, particularly new ones, are able to learn from others and communicate to figure out how to improve the quality of business education. ABEST21 allows every business school to develop its uniqueness based on local values although ABEST21 still holds the agreed principles in matters such as humanities, globalization and cooperation with industry. Furthermore, the question is how the local values and uniqueness of each business school can be a solution for industry and inspire others to take part in developing their own values. ABEST21 surely hopes that future of business schools will develop rapidly by adhering to the values of Asian nations. If business schools succeed in producing graduates with values of humanity, globalization and cooperation, they will positively contribute to a better and more sustainable world, thus resulting in prosperity for all.

Standing Board Member, ABEST21
Kazuo Tanigawa
Director, MITSUBISHI GAS CHEMICAL COMPANY, INC., Japan

Warmest congratulations to ABEST21 for the issue of e-News no. 100. I have known President Itoh since the early 1990’s when he was a professor at Aoyama Gakuin University. President Itoh has helped me so much in arranging the lectures sponsored by the company I was then working for. Until now, I have experienced so many unexpected things thanks to President Itoh. His constant energy at ABEST21 has given me power too. I wish his contribution to graduate school education based on sound financial operations will continue further.
Standing Board Member, ABEST21  
Professor Dr. Yoshihiro Tokuga  
Graduate School of Management, Kyoto University, Japan

In Japan, there is a need for “nurturing of global-minded human resources”. However, the exact characteristics of these human resources that can adapt to different environments in the world are not necessarily clear. The world requires various types of human resources which are not limited to those produced by the U.S.-style business schools. I believe that with the development of ABEST21 accreditation system that appreciates the uniqueness of Asian cultures different from the U.S., and when this uniqueness is practical and convincing, the accreditation will lead the diversity of human resources produced by business schools.

Auditor, ABEST21  
Professor Dr. Ali Khatibi  
Dean and Vice President, Graduate School of Management, Management & Science University, Malaysia

Congratulations to Prof. Fumio Itoh and your distinguished team for ABEST21 100th Issue that has signified the outstanding achievements of ABEST21. It is a delight and honour for MSU to recognise the great work and many accomplishments of ABEST21, especially for its 100th e-News. This has tremendously impacted the remarkable achievements and contributions not only to our universities but to the improvement of the higher education globally. The ABEST21 contributions from the business world to the education and sciences have accomplished tangible examples to students and graduates and how these values have influenced them and the people around them. MSU is deeply engaged in pleasant life and enriching future leaders of tomorrow by focusing on overall student achievement and social responsibilities. In a society where educational research evolves rapidly, we realised the need to keep evaluating the practicability to enhance education quality, research activities, entrepreneurship and emphasising the importance of value-added educational services which exceeds stakeholders’ expectation. The updates on e-News have helped us to keep in pace with the latest developments in education management and to have a better grasp of 21st Century digital edge education needs.

The ABEST21 accreditation attests the high quality of the academic programme and is recognised all over the world. It is understood that meeting accreditation standards is not sufficient for continuous enhancement of education quality, but continuous self-check or self-evaluation will help to overcome the hurdles of accreditation.

On behalf MSU President Professor Tan Sri Dato’ Wira Dr Mohd Shukri Ab Yajid and Vice-Chancellor Professor Puan Sri Datuk Dr. Junainah Abd Hamid, the University and its community, we would like to take this opportunity to congratulate Prof. Fumio Itoh’s dedication, thoughts and vision serving contribution to the public through your innovation and engagement, which will serve to remind us all
of the powerful and broad impacts of commitment to the education industry. As we continue to realise the bold vision to build on excellence and deepen the impact globally, congratulations on your leadership and your excellent team for the outstanding commitment and dedication that continue to provide a better education for the future generation.

Executive Secretary, ABEST21
Professor Dr. Ming Yu Cheng
Faculty of Accountancy & Management, Universiti Tunku Abdul Rahman, Malaysia

I wish to congratulate ABEST21 on the historic publication of its 100th issue of ABEST21 e-News in December 2018. It is a remarkable milestone as the e-News witnesses the growth of ABEST21 since its inception in 2005. The e-News is well designed, it provides timely update on what is going on within ABEST21, especially on the activities conducted by ABEST21 and its members, shares valuable ideas and best practices in the efforts to improve the quality of business management education in the region and serves as a platform to connect the members, regardless of the geographical distance. Congratulations once again, and look forward to the next 100 issues.

3. The ABEST21 Member Institutions
Professor Dr. AAhad M. Osman-Gani
Dean, Graduate School of Management, International Islamic University Malaysia, Malaysia

Since the establishment of ABEST21 through the leadership of Professor Fumio Itoh, it has earned significant attention from the Business School Deans and leaders of many universities in the Asia-Pacific region. We were interested to join the organization particularly for its focus on helping to improve the business education in the region. ABEST21 has provided a platform for social networking among the leaders of business schools through sharing relevant knowledge and valuable experiences. Within a short period of time it has earned the reputation for its credibility and for creating a friendly environment by organizing various academic and social events. The accreditation process of ABEST21 has the distinct advantage over others in terms of providing helpful guidance and feedback, as well as by providing necessary support needed for obtaining and maintaining the accreditation. My best wishes for ABEST21 to sustain its continuous growth and reputation beyond the Asia-Pacific region.
The process of globalization has made higher education more important than before, even poor countries can no longer neglect the development of higher education. Higher education as creator, adaptor and disseminator of knowledge can be used as a vital tool for developing countries to benefit from globalization. Knowledge accumulated in higher education allows developing countries to jump up the learning curve without having to undergo the lengthy and expensive process of discovery, by accessing ideas and technologies developed elsewhere and putting them into practice after some modifications.

In terms of higher education, Indonesia is definitely behind most of its nearest competitors in South-East Asia like Malaysia and Thailand. Therefore, Indonesia needs to immediately improve to catch up with this.

The management of higher education institutions in Indonesia has undergone very significant changes in the last 4 years. Universities are not only expected to be able to produce graduates who are ready to enter the world of professional work but also are required to play a wider role in enhancing Indonesia's strategic position in the global arena. Universities are now required to show the best and competitive academic reputation, as measured by the ranking of universities at the world level. To achieve this, of course the strategies that must be carried out by universities must also change dramatically.

Universities must look carefully at the critical factors that can enhance their reputation and academic rankings in the global arena. They need to change from the old-fashioned teaching-centered universities to the state-of-the art research-centered universities. The lecturers must be encouraged to conduct scientific research and publish it in world-class scientific journals. In addition, accreditation obtained by universities from the national level accreditation body is not sufficient, and they must be also accredited by reputable and international-level educational accreditation institutions.

Japan with its well-established higher education system could help Indonesia to reform its higher education to become more entrepreneurial, to adopt corporate-like governance and management model, moving away from discipline-based to thematic-based departmentization. ABEST21 as one of the international accreditation institutions based in Japan has an important role for FEB UI. In the future we hope that we can also benefit from the international network of ABEST21 for further collaboration and cooperation in teaching, research, student and faculty mobility and other relevant initiatives.
Professor Dr. Azlan Amran  
Dean, Graduate School of Business, Universiti Sains Malaysia, Malaysia

ABEST21 e-News is reaching its 100th issue this month. This initiative was launched in August 2008 and continues for more than 10 years now. Every issue of e-News is an abundance of information that is of great value for members, including, among ABEST21 office activities, information on ABEST21 standards, Peer Review Team activities and changes in Deanship among members. I believe the e-News has been functioning as a platform for communicating the latest developments and movements of ABEST21, which is hugely important in showcasing transparency and eventually building trust among members. In a nutshell, e-News is a reflection of the values of best practice of management principles within ABEST21, which is important in promoting an ALLIANCE FOR BUSINESS EDUCATION AND SCHOLARSHIP FOR TOMORROW.

Professor Dr. Chiaki Iwai  
Dean, Graduate School of International Management, Aoyama Gakuin University, Japan

Thanks to your helpful advice and accreditation, every aspect of Aoyama Gakuin University Graduate School of International Management Studies (Aoyama Business School [ABS]) has improved. We are very happy to hear that ABEST21 e-News has reached its 100th issue. The mission of ABS is to foster creative leaders who will fulfill their social responsibility to serve as global citizens, and to develop a prosperous future through our leading research activities. Our mission emphasizes core values, about which ABEST21 has taught us much. There are many business schools in the world and the demand for business education is increasing. We expect that the role played by ABEST21 will become more and more important.

Professor Dr. Dian Agustia  
Dean, Faculty of Economics and Business, Universitas Airlangga, Indonesia

Faculty of Economics and Business, Universitas Airlangga (abbreviated as FEB Unair) was founded in 1961 by the Government of Republic of Indonesia. Historically, on 15th September 1954, it was held as the opening of the “Perguruan Tinggi Ekonomi Surabaya” (PTES) or Surabaya Economics Higher Education. FEB Unair includes four departments, the Department of Management, the Department of Accounting, the Department of Economics, and the Department of Islamic Economics. Currently, FEB Unair has around 6,455 students enrolled in over 11 (eleven) degree programs. The faculty consists of four programs of Bachelor Degree, four programs of Master Degree, and three programs of Doctoral Degree. All study programs under each department have been accredited by the Higher Education National Accreditation Body. In addition, three bachelor study programs have been certified by ASEAN
University Network. FEB Unair has the vision to become an independent, innovative, and world-class Faculty of Economics and Business based on morality and religion. The curriculum is designed and developed in conformity with the national standard and supported by appropriate infrastructures equal to other universities in the world. FEB Unair joined ABEST21 to continuously improve the education quality and to response the continuously changing global environment.

Dr. Dodie Tricahyono  
Dean, School of Economics and Business, Universitas Telkom, Indonesia

"Since 2016, when we received accreditation from ABEST-21, MM Telkom University has been improved significantly. ABEST-21’s standard provides us with clear guidance to improve every aspect of our day-to-day activities, as well as our action plans to be implemented in a three-year period of times. All the ABEST-21 process facilitates us in reaching consensus and builds commitment for future directions of MM Tel-U Program. For example, although not an easy task and consume more resources, the internationalization programs can be implemented. Furthermore, the warm atmosphere among members makes sharing of knowledge and ideas become easier. As we all know, productive dialog requires all the parties in the same level and this condition is achieved by being a member of ABEST-21."

Dr. Fahrudin Js Pareke  
Dean, Faculty of Economics and Business, Universitas Bengkulu, Indonesia

We are very pleased and proud to be part of ABEST21. Currently, our graduate school, Master of Management is ABEST21 member. On November 1st, 2018, the Quality Improvement Plan of the school has been presented to the Peer Review Committee. In the future, we also plan to include our faculty in the academic base of accreditation. As a member of ABEST21, we get a very valuable benefit, such as building a joint collaboration with other members, and learn more of the best practices in business education globally. Attending ABEST21 seminars and joint discussions with other members have motivated us to improve the quality of our education on an ongoing basis.
“Professional collaborations for UTAR MBA programme”

The Centre for MBA Studies at Universiti Tunku Abdul Rahman (UTAR), Malaysia, is proud to collaborate with The Alliance on Business Education and Scholarship for Tomorrow, a 21st century organization (ABEST21) to seek accreditation for its MBA programme. This collaboration and accreditation will enhance the standard of teaching and learning in the MBA programme to ensure that professional standards are met. In addition, UTAR is also collaborating with the Malaysian Institute of Chartered Secretaries and Administrators (MAICSA) for its Master of Business Administration (Corporate Governance) successful graduates to be eligible to use the designatory letters, Grad. ICSA. This is part of the Centre’s on-going efforts to ensure that its MBA programme meets professional industry standards and its graduates are well received by the industry.

Dr. Harif Amali Rivai
Dean, Faculty of Economics, Universitas Andalas, Indonesia

Magister of Management Andalas Universtiy has been accredited by ABEST21 since last year. ABEST21 provides guidance for quality of management education in business schools through accreditation process. We feel valuable benefits of being a member of ABEST21. It guides our study program to prepare educational system with global standards to nurturing highly professional graduates in order to compete in the global market. Moreover, becoming member of ABEST21 gave us an opportunity to learn best practices in business education, to extend school networking, and to strengthen collaboration with other members. As a study program accredited by ABEST21, we became familiar with self-evaluation approach and received constructive comments from peer review team to conduct continuous improvement. ABEST21 is a good way to pursue international standards of management education. Congratulations to all members!!

Professor Hiroshi Fujiwara, Ph.D.
Dean and Vice President, SBI Graduate School, Japan

I would like to join you in your celebration of 100th issue of the ABEST21 e-News. It is truly an extraordinary achievement. Your newsletter communicates well not only the activities of the organization but also the insights on school management. I have nothing but admiration and respect for anyone who can compile articles and keep on publishing. Best wishes in your future endeavors.
"School of Business - Bogor Agricultural University (SB-IPB): Go Global with New Identity”

School of Business Bogor Agricultural University, or in bahasa we call it Sekolah Bisnis Institut Pertanian Bogor (SB-IPB), is the new home for the Graduate Program of Management and Business firstly established in 1991. SB-IPB is now transformed into a full-fledged Business School offering not only Master of Management (MM) ABEST21 accredited degree and Doctoral degree, but also Undergraduate degree in Business since 2015. Starting in 2019 SB-IPB is planning to pursue ABEST21 Academic Unit based Accreditation System as the previous MM accreditation is expiring. SB-IPB now has around 1300 active students with more than 3000 prominent alumni working as professionals and entrepreneurs providing wide network for the School in Indonesia. School efforts to be more globalized are also intensified, including the new Undergraduate degree. Exchange program for undergraduate students with Hochschule Bremen or HSB (Bremen University of Applied Sciences) in Germany was developed since 2018, whereby some undergraduate students of SB IPB spend one semester in HSB and vice versa. Lately, SB-IPB is also initiating cooperation for the implementation of Indonesia Bio-Business Field Practice program with Tokyo University of Agriculture, planned to start in 2020. Steps were formulated to recruit more students from around the globe in the future, as well as to increase more collaborative research or other cooperation from other overseas universities and institutions.

Lampang Manmart, Ph.D.
Dean, College of Graduate Study in Management, Khon Kaen University, Thailand

College of Graduate Study in Management (CGSM) Khon Kaen University provides business administration curriculum, designed to give students in-depth knowledge of business and management, for more than 20 years. Our core courses focus on business management, while we also offer elective courses for various interests including courses for business leadership, courses for entrepreneurs, and courses for industrial management, which are taught and supervised by the qualified teaching staff and outstanding businesspersons who are successful in business context and entrepreneurship. For more than 10 years, we have been a part of international organizations, for example, Eduniversal and currently, ABEST21. This meets our vision, which is to be a leading MBA school at international standard.
Professor Kazuo Ichijo, Ph.D.
Dean, School of International Corporate Strategy, Hitotsubashi University Business School, Hitotsubashi, University, Japan

Congratulations on the 100th issue of ABEST21 e-News! ABEST21 is an indispensable enabler for high quality education at Hitotsubashi ICS. The support and guidance given us by ABEST21 is really appreciated. I firmly believe ABEST21 will be playing more important roles in the revolutionary period such as the current one. The world today is divided, and we need authentic global leaders who can create the peaceful and collaborative society in the world by accepting paradox, combining and respecting different beliefs. Therefore, I do hope that ABEST21 will help business schools improve the quality of their education continuously so that they can develop more wise leaders. Continuous improvement and innovation in education should be realized by the accreditation of ABEST21.

Professor Lawrence B. Pulley, Ph.D.
Dean, Raymond A. Mason School of Business, William and Mary, U.S.A.

Congratulations to President Fumio Itoh and the entire ABEST21 Team on the publication of the 100th issue of ABEST21 e-News. What a remarkable organization ABEST21 is, and what remarkable progress it has made under its visionary leader! It was my distinct honor and privilege to be involved during some of the early years. It was a small group then—but a big vision even at that time. There were challenges in communicating the vision broadly, but it was a wonderful board and a fine staff. Thanks to the passion, perseverance, and clarity of purpose of President Itoh, support was obtained and excellent progress was made. As I write this so far away in Williamsburg, Virginia, USA, I offer congratulations on what has been achieved and heartfelt appreciation for having been involved. Godspeed in the bright future that lies ahead for ABEST21.

Dr. Mohd Ridzuan Darun
Dean, Faculty of Industrial Management, Universiti Malaysia Phang, Malaysia

It has been 10 years since we launched our first ABEST eNews, which is eNews No.1. I am pleased to send this message, and I consider it an honour to be the Chair of Peer Review Committee for the two years term of 2017-2019. As ABEST21 members, we appreciate the importance of business professional education, particularly in the areas where we improve teaching materials, joint research projects, as well as global classroom opportunities. ABEST21 has an excellent future and the ABEST21 Board will work hard to ensure we remain the centre of excellence, and knowledge, for the wider business education community. I’m very proud to be in the privileged position in ABEST21, in this important mission to advance business school education on a global basis by encouraging the mutually beneficial collaboration among member institutions. 2019 promises to be an exciting year and I’m looking...
forward to working with you all – as individuals, organizations and experts. Together we can work on the best solutions to the challenges we will doubtless face as an education industry and continue the excellent work of the team.

**Naoki Takenaka**
**President, Toshiba Human Resources Development Corporation, Japan**

I would like to express my sincere congratulations for the issue of 100th “ABEST21 e-News”. Since the foundation ABEST21 has systematized the accreditation activities and steadily built a base for further development. I understand and deeply respect that this is the fruit of the continuous efforts made by the people involved. With the arrival of digital transformation age, it has become even more important to nurture human resources with advanced digital skills based on industry-academia relationship between professional graduate schools and companies. I very much look forward to the active role of ABEST21 in the future.

**Professor Dr. Nor’Azam Mastuki**
**Dean, Arshad Ayub Graduate Business School, Universiti Teknologi MARA, Malaysia**

From its first set-up, Arshad Ayub Graduate Business School (AAGBS) has strategically embarked on providing a business and management education that conforms to the global standards of a leading graduate business school. Through the sheer concerted effort and undivided continuous commitment of the whole community of the School, it eventually paid off when our Master of Business Administration program was given a 5-year accreditation status from 2015. Indeed, the thorough, in-depth, high level yet realistic criteria set by the previous accreditation process only makes the whole community of AAGBS now much closer, more focused in the implementation of its strategies, more adaptive to changes and innovation as well as an enhancement in prominence and social impact. Our journey to reaccreditation is further strengthened with the restructuring of the organization and rebranding of the School. In the pursuit of the School to reach the end of this passage, the whole community embraces the need to further enhance its position in continuously providing future corporate leaders, who not only will be the vital movers and shakers of the industry but equally important, individuals who are able to effectively accommodate the needs of the community, society and the environment at large, both locally and internationally.
Nurkholis, Ph.D.
Dean, Faculty of Economics and Business, Universitas Burawijaya, Indonesia

FEB UB was first accredited by ABEST21 in 2012 and afterwards several improvements have been made by adapting the standards of ABEST21. To become world class qualified, internally we made Kaizen or continuous improvements to be our guidance in making advancement in all our study programs. And externally we had ABEST21 to broaden our network to seek and share best practices in higher education management among members of ABEST21. ABEST21 e-News has become a bridge for benchmarking, particularly a media to share best practices among its members. In celebrating e-News 100th publication, we expect ABEST21 to build more strategic and broader alliance among business schools.

Professor Qinhai Ma, Ph.D.
Dean, School of Business Administration, Northeastern University, China

We are ringing in the issue 100 of the ABEST21 e-News. I warmly congratulate ABEST21 on the event. The ABEST21 e-News issues recount ABEST21’s unremitting endeavors and its great performance towards its mission over the years. It is also engraved with the footprint and the unique history of ABEST21’s life. As a member, a participator, and a witness of the development of ABEST21, the ABEST21 e-News issues will always cherish my good memories with ABEST21. The ABEST21 e-News and the next stage of ABEST21 soar with the Issue 100 and the chance for a very positive future.

Rapeeporn Srijumpa, Ph.D.
Dean, Graduate School of Commerce, Burapha University, Thailand

The journey of continuous quality improvement in business education has been seen in ABEST21 e-News No.1 issued in 2008 to the current ABEST21 e-News No.100 issued in 2018. Congratulations! Although the Graduate School of Commerce (GSC), Burapha University, Thailand, just became a member of ABEST21 in 2016 as shown in e-News No.88, 2016, we have learned and earned dramatically not only from the ABEST21 e-News but also from being a part of the continuous improvement of the business education through the accreditation. GSC is also standing for Global Sustainability Collaboration, thus reminding us to create and sustain the collaboration among Public, Private and People for our global sustainability. We wish the collaborations among ABEST21 members will strengthen human resource development especially in business professional education, and will promote the mobility of our human resources, both faculty and students, to learn and share our “Dolphin Spirit” and wisdom for global sustainability towards Real-Time Economy.
Roos Kities Andadari, Ph.D.
Dean, Faculty of Economic and Business, Universitas Kristen Satya Wacana, Indonesia

Roos Kities Andadari is charged as dean of Faculty of Economic and Business, Universitas Kristen Satya Wacana, in Salatiga, Indonesia, from 1 December 2017 to 30 November 2022. She completed her Bachelor in Business from Universitas Kristen Satya Wacana in 1981. In 1989, she received her Master on Business Administration from Yonsei University in Seoul South Korea. She earned her Ph.D. from Faculty of Economics and Business Vrije Universiteit in Amsterdam, the Netherland in 2008. For more than 35 years, she has been teaching at the Faculty of Economic Universitas Kristen Satya Wacana. She conducts many research in small and medium enterprises in Indonesia. She expects, ABEST21 is able to mobilize the quality improvement drivers in business education especially in Indonesia.

Professor Dr. Shahizan Hassan
Dean, Othman Yeop Abdullah Graduate School of Business, Universiti Utara Malaysia, Malaysia

The only constant is change. This is the fact that all business schools have to accept. We change to improve and to excel further. We change to enhance the management and the business and management education programs. We also change to ensure that we can nurture future leaders who make a difference in a responsible and sustainable manner. This is what Othman Yeop Abdullah Graduate School of Business (OYAGSB), UUM is striving to achieve. I am glad that OYAGSB has been accredited by ABEST21 since 2015 because ABEST21 is also focusing on change and continuous improvement via the KAIZEN concept. Through ABEST21, business schools are able to change innovatively and improve further in all aspects of management education. Indirectly the quality of management education particularly in the ASEAN region can be upgraded from time to time. ABEST21 members can also learn from and benchmark each other in order to excel.

Professor Shigeru Asaba, Ph.D.
Dean, Graduate School of Business and Finance, Waseda University, Japan

Let me congratulate ABEST21 on the ABEST21 e-News No.100, a great achievement! I attended Peer Review Committee 2018 at Bandung, Indonesia to review QIPs of several Southeast Asian schools and also to present QIP of Waseda Business School. Each school develops its own educational program, which is the result of its effort to adapt itself to the environment and the institution of its home country. President Itoh said that we should be flexible enough to accept the different programs. Southeast Asia is one of the most important areas, where economies have been growing dramatically, and Waseda Business School tries to expand its presence in Asia. For
this purpose, we should keep in mind the importance of flexibility and acceptance President Itoh has emphasized. ABEST21 can be a mediator between the schools of different countries. I hope ABEST21 will develop more in the future and play an active role in helping the schools to globalize.

Siriwut Buranapin, Ph.D.
Dean, Faculty of Business Administration, Chiang Mai University, Thailand

Congratulations ABEST21
It has been a long journey of friendship and constructive collaborations all along at ABEST21. On behalf of Faculty of Business Administration, Chiang Mai University, I am completely confident that the next 100 issues of ABEST21 e-News will fill up with even greater international goodwill and collaborative progress. The vision of ABEST21 to work among friends to expand the horizon of management education reflects in every issue of the newsletter from August 2008. Let us celebrate this auspicious occasion by reaching out to more friends and sharing our best practices which can scale up from school to international level. Thank you ABEST21 for bringing us together.

Professor Dr. Sri Iswati
Director, Postgraduate School, Universitas Airlangga, Indonesia

Postgraduate School, Universitas Airlangga (UNAIR), in Surabaya, Indonesia expresses gratitude to ABEST21 for publishing e-News regularly. This is very useful for ABEST21 members in obtaining information. We manage multidisciplinary study programs. We run four business-based study programs, namely: Doctoral Program in Human Resource Development, Doctoral Program in Islamic Economics, Master Program in Islamic Economics, and Master Program in Human Resource Development. At the moment we are submitting Master Program in Human Resource Development to be accredited by ABEST21. In the future, we hope that the four study programs above can be accredited by ABEST21. ABEST21 is very useful to convince the users of the need for continuous improvement, and for and organizing the management with the focus on the quality of study programs. We strongly support and always innovate both in management, research and cooperation so that all of our study programs can align with current developments including Industrial Revolution 4.0.
Dr. Suharnomo  
Dean, Faculty of Economics and Business, Universitas Diponegoro, Indonesia

Faculty of Economics and Business Universitas Diponegoro is proud to be one of the members of ABEST21, an international organization that plays an active role in the global society. As the dean of the faculty, I feel honoured and significantly benefited by joining ABEST21, personally and institutionally. Personally, I got many chances to attend precious events, seminars and conferences. Institutionally, we can get connected and linked to many business schools, professional associations, and industries. Furthermore, the accreditation process has guided us to ensure that we deliver the advanced quality of educational system. We are confident that our students will compete and meet the market needs in international business environment as highly capable professionals.

Professor Takashi Hirai, Ph.D.  
Program Chair, MBA Program in International Business, Graduate School of Business Sciences, University of Tsukuba, Japan

From Fiscal year 2017, we started preparation for re-accreditation by the team of former Chair, former Vice-Chair, and myself (Chair). The team has discussed with other faculty members and prepared SCR. This was valuable experience, especially for me, to understand whole concept and value of our program again and to imagine the future of our program. ABEST21 supported us from various perspectives. We want to say thank you to ABEST21 team. Concurrently with this process, we implemented our first mission statement revision and created new brochure with an entirely new concept. The picture was one of pictures used within the brochure. I think that you can feel our closely-knit community consisting of diverse faculty members and students. Peer Review Team will visit us this October. We are excited to have a discussion with them.

Professor Dr. Taufiq Marwa  
Dean, Faculty of Economics, Universitas Sriwijaya, Indonesia

The honorable readers and colleagues,  
As a part of ABEST21 member community, I am happy to know that ABEST21 e-News has competed 10 successful years. It seemed just like yesterday that ABEST21 e-News started its first publication and today it has completed so many years of successful publication. This only could be achieved by the hard work and talent of the staff. As one of the oldest faculties in Universitas Sriwijaya, our faculty plans to become a World Class University by providing students with an international class program, which I believe can be achieved through our membership in ABEST21. Nevertheless, I wish ABEST21 e-News
continues to deliver reliable news. Congratulations to ABEST21 e-News for reaching this milestone. Hope to see ABEST21 e-News reach another 10 more years.

Vichayanan Rattanawiboonsom, Ph.D.
Dean, Faculty of Business, Economics and Communications, Naresuan University, Thailand

Striving to be the best, the Faculty of Business, Economics and Communications (BEC) Naresuan University, submitted the Master of Business Administration (M.B.A.) for ABEST21 accreditation, and on March 5, 2015 it was approved with an accreditation period of 5 years, making this the first program in Thailand to be accredited by ABEST21. Presently, Assistant Professor Vichayanan Rattanawiboonsom, Ph.D., dean of the Faculty of Business, Economics and Communications is implementing measures to enhance reaccreditation. The quality improvement plan (QIP) was ratified in the Peer Review Committee meeting held on November 1, 2018 at the Faculty of Economics and Business, Universitas Padjadjaran, Bandung, Indonesia. Based on the committee's approval, BEC is proceeding to the next step for submitting the self-check/self-evaluation report (SCR). This accreditation is an integral part of the development of education system at an internationally recognized level.

Professor Xiongwen Lu, Ph.D.
Dean, School of Management, Fudan University, China

Congratulations on the 100th edition of ABEST21 eNews! Tracing its root back to 2005, the establishment of ABEST21 embarked on its mission aiming at advancing education in business schools on a global basis by encouraging the mutual cooperation among its member institutions. With the great honor to have served as Vice President of ABEST21 for several years, I am pleased to witness the significant achievement that the organization has explored and interacted in the interest of international cooperation. Many proactive approaches have been created to improve and develop educational and research activities among the member schools. To this day, the International joint research projects and ABEST21 accreditation have carried a lot of clout within b-schools around the world and in Asia in particular. Likewise, in the School of Management at Fudan University, the contributions made by generations of faculty and staff have been the driving force for the School's consistent advancement, impressive breakthroughs and have forged an unfolding path of exploration and development to the management education, which benefits both China and the world. Turning into an Asia leading b-school at its 30's anniversary, the School is for sure to exert its impacts around the world and strives to pursue excellence as always. The School, joining hands with ABEST21, celebrates the 100th edition and looks forward to a more prosperous future of business education on the globe!
Professor Yoshinori Hara, Ph.D.  
Dean, Graduate School of Management, Kyoto University, Japan  

Congratulations on the 100th ABEST e-News publication. We are very proud of being a member of the ABEST21 accreditation association community. Since we received the honor of being accredited by ABEST21 in 2010, the Graduate School of Management, Kyoto University has continued to maintain and improve the quality of education in the field of advanced management. We highly appreciate the continuous efforts and visionary orientation by ABEST21. In the forthcoming digital transformation era, we will further develop an open innovation research and educational environment through the integration of humanity and science in close accordance with Kyoto University’s mission statement “promoting independent and interactive learning”. To meet this goal, we sincerely hope to enhance the collaboration with ABEST21 and ABEST21 accredited universities.

Dr. Yudi Azis  
Dean, Faculty of Economics and Business, Universitas Padjadjarra, Indonesia  

I am delighted to extend my warm congratulations to abest21 on its e-news no 100. Facing the challenge of managing institutions, adopting diversity of culture, struggling with limited resources, abest21 are continues its effort for enhancing quality of management education for establishing internationalization and global network. Over the past years, FEB Unpad and abest21 have developed a dynamic relationships based on mutual understanding and shared interests. FEB Unpad has get accredited from abest21 for Magister Management in 2014, and for Magister Accounting & Magister of Economics Applied in 2017. Many thanks to the support from abest21 for assisting on the journey of quality improvement of FEB Unpad. Working together with abest21 over these past years under leaderships of President Fumio Itoh, we have addressed many initiatives for continuous quality improvement. Thank you and we look forward to continuing our partnership. We wish abest21 every success in the years to come.

4. ABEST21 Staffs  
Yuka NAKAGAWA  
Manager, ABEST21  

It is my great pleasure to be able to send this ABEST21 e-News No.100 to the members and the parties involved. The e-News introduce the activities of ABEST21. At ABEST21 office we are making efforts to proceed with the daily activities as smoothly as possible. We communicate through emails with the members regarding report deadline, meeting schedule, etc. Through such communication I learn about different cultures, manners and customs, which is a valuable opportunity that I
appreciate. In our routine work I realize the importance of communication. Our next goal is to create a new communication channel. We appreciate your continuous support.

Kayo SATOH  
Accreditation, ABEST21

Upon writing for the e-News no. 100, I would like to thank from my heart all the people involved in the activities of ABEST21. In my duty as a member of ABEST21 Office, I realize the importance of a close communication as well as understanding the cultures of countries and regions where the member schools are based. I aim at thorough and close correspondence with you all including PRC and PRT members and applicant schools, for smooth procedure of ABEST21 activities. Moreover, I sincerely hope to build a trustworthy relationship with all of you by taking actions based on the understanding for different cultures and customs even within Asia.

Kayo TOBE  
Accounting, ABEST21

I had the luck to join ABEST21 starting February 2018 for the accounting operations. After graduating from the university, I was not at all involved in university education. Now that my own children are ready to go to universities, I am very happy that I am involved with all of you ABEST21 members who have the passion for university education. While I must ask for your forgiveness in any inconvenience caused by the shortcomings in the accounting operation, I truly look forward to working with you all.

Yuuka TANABE  
Accreditation, ABEST21

Nearly 18 months has passed since I joined ABEST21, and every day at office I am learning about accreditation operations. Although I rarely have the chance to actually meet the members outside Japan, I always think and imagine about respective countries when I send and receive emails to and from the members. I hope to make prompt and kind responses so that the accreditation will be processed smoothly. If you have any question or difficulty, please feel free to contact us.

We look forward to hearing from you.
Mizuki UEHARA  
Networking, ABEST21

In retrospect, before I started working as an ABEST21 staff, my idea of globalization was all about activating exchange among countries and becoming accessible to everything. However, through this job, I have learned they are not core of globalization. I have worked at ABEST21 Tokyo office since last March and I am an undergraduate student in Aoyama Gakuin University. Through this year, I have had chances to attend several meetings and meet professors from several countries. What I have seen is that our membership schools have a willingness to work and grow altogether. Moreover, globalization cannot happen without this cooperation and respectful behavior. I am so grateful to have a work experience in ABEST21 even though I am a student. This experience enriches my perspective of seeing the world. In the end, I wish more students get chances to think what the globalization is and interact with other country’s people.

II. Accreditation

Your response here.

II. Accreditation

1. Accreditation Seminar I for 2019
The following seminars for 2019 are planned for current and prospective applicant schools as follows.
1) Accreditation Seminar I
   - Bangkok Seminar: January 16 at NU-BKK at President Tower, 12 Floor, 973 Plern-Chit Road, Prathomwan Bangkok, 10330
   - Surabaya Seminar: January 21 at FEB-Universitas Airlangga, Jl. Airlangga 4-6 Surabaya, East Java, Indonesia
   - Kuala Lumpur Seminar: January 23 at Post-Graduate Centre (PGS), Management & Science University, Level 16, Management Tower (meeting at level 15), University Drive, Off Jalan Persiaran Olahraga, Seksyen 13, 40100 Shah Alam, Selangor, Malaysia
2) Accreditation Seminar II: planned in early April in Tokyo, Bangkok, Surabaya and Kuala Lumpur. This seminar is for the management of the schools which submitted the Accreditation Application.
3) Accreditation Seminar III: planned in early June in Tokyo, Bangkok, Surabaya and Kuala Lumpur. This seminar is for the administrative staff members of the applicant schools.
4) Peer Review Seminar: planned in late July in Tokyo, Bangkok, Surabaya and Kuala Lumpur. This seminar is for the Peer Review Team members.

2. Individual Accreditation Seminars
On November 27, 2018, ABEST21 received a visit by the group of 6 members from the Faculty of Economics and Business, Universita Bengkulu, including Vice Rector Prof. Lizar Alfansi, Ph.D. and Dean Dr. Fahrudin Js Pareke. Guidance by ABEST21 was provided on SCR to be submitted by the end of June. In the afternoon the group visited the Toshiba Science Museum in Kawasaki City. The museum tour featured the...
following: “Founders’ Room” including Toshiba’s founder Hisashige Tanaka’s “I comply with any requests for developing devices” and the electric industry pioneer Ichisuke Fujioka’s spirit of “Shizen” which means the highest good, “Firsts of Their Kind Room” featuring Toshiba’s world’s first products made in Japan including Japan’s First Incandescent Lamp from 1890, Japan’s First 40-ton DC Electric Locomotive from 1923, The World’s First Largest Hydropower Generating Units Installed on the Yalu River from 1941, Japan’s First Color Television Set from 1906, The World’s First Laptop PC from 1985, and The World’s First Japanese language Word Processor from 1978. The Smart Community Zone featured the “our future community”. At the Science Zone the visitors experienced the mechanism of the linear motor car and the world of static electricity of 500,000 volts.

On November 28, 2018 we also received a visit by the group of 12 members from the Faculty of Economics and Business, Universitas Airlangga led by Dean Dian Agustia. Guidance on the Academic Unit-based Accreditation System was provided at Ivy Hall near ABEST21 Office, followed by a visit to the Toshiba Science Museum in Kawasaki City.

III. Networking

1. Visit Tour to Toshiba Machine Co., Ltd. Gotemba Plant
On Friday, March 8, 2019, which is the day after the ABEST21 General Assembly, Visit Tour is planned to the Gotemba Plant of Toshiba Machine Co., Ltd. based in Numazu City, Shizuoka Prefecture. The Plant manufactures industrial robots, mainly SCARA Robots, Vertically Articulated Robots, Cartesian Coordinate Robots and Robots with Special Specifications.
Location: 2068-3, Ooka, Numazu-shi, Shizuoka-ken, 410-8510, JAPAN

2. General Assembly 2019
General Assembly 2019 will be held on March 7, 2019. The venue is the same as the previous year, SHINAGAWA SEASON TERRACE CONFERENCE in Shinagawa, Tokyo. The agenda will include drafts on The Council for Human Resource Development and Credit Transfer System which were discussed at the Rectors and Deans Forum held in November 2018 at Bandung.
Location: Konan 1-2, Minato-Ku, Tokyo

3. The Deans’ Summit 2018
On December 1, 2018 The Deans' Summit Roundtable was hosted by the Faculty of Business, Economics and Communications, Naresuan University at Duangtawan Hotel in Chiang Mai. The Roundtable was divided into 3 groups which discussed the following topics.
Group 1: “Internationalization of Business School”
Group 2: “Curriculum Development and International Accreditation”
Group 3: “Industrial Collaboration to support Student
Global Professionals Experience”
President Itoh was a member in Group 2 and exchanged opinions regarding the following issues.
“What is the appropriate design of curriculum to gain international accreditation?”
“What specific skills and knowledge should be developed in accordance with accreditation criteria?”
“How current curriculum needs to be improved to promote the chance of international accreditation?”
“What specific curriculum needs to be added to meet the challenges of the current era, if any?”

Participants of the Deans’ Summit Roundtable included the following Deans.
Dean Prof. Dr. Amir Mahmood (Western Sydney University, Australia)
Dr. Fumio Itoh (ABEST21, Japan)
Prof. Dr. James E. Owers (Harvard University, USA)
Prof. Dr. Noor Azina Ismail (University of Malaya, Malaysia)
Dean Dr. Rapeeporn Srijumpa (Burapha University, Thailand)
Dr. Reynaldo B. Garnance (Leyte Normal University, Philippines)
Prof. Dr. Robert Van Der Meer (University of Strathclyde, UK)
Dr. Sia Bee Chuan (Universiti Tunku Abdul Rahman, Malaysia)
Dean Dr. Vichayanan Rattanawiboonsom (Naresuan University, Thailand)
Dean Dr. Yudi Azis (Universitas Padjadjaran, Indonesia)

IV. 2018 Retrospect (January to December 2018)

Time flies. Its speed seems to prove the growth of ABEST21. In the year 2018 the ABEST21 activities for quality assurance of management education disseminated in the Asian countries and gained recognition. Here is a brief review of 2018:

January
• 11 : Visit to the Higher Education Bureau, Ministry of Education, Culture, Sports, Science and Technology (MEXT)
• 15 : Visit by the Office for Professional Graduate School, Higher Education Bureau, MEXT
• 26 : ABEST21 Tokyo Seminar at IVY Hall, Shibuya, Tokyo
• 30 : Visit to Motor Co., Ltd.

February
• 02 : Seminar at Naresuan University Continuing Education Center, Bangkok, Thailand
• 05 : Seminar at Management & Science University, Kuala Lumpur, Malaysia
• 07 : Seminar at Universitas Airlangga, Surabaya, Indonesia
• 14 : Seminar for the University of Tsukuba at ABEST21 Office
• 19 : Participation at the 2nd Core Curricula Verification Committee hosted by Kyoto University

March
• 02 : Visit to the Higher Education Bureau, MEXT
• 04 : Accreditation Standing Committee at Prince Hotel Takanawa, Tokyo
• 05 : Accreditation Joint Committee at Shinagawa SeasonTerrace Conference, Tokyo
- 06 : Board Meeting and General Assembly at Shinagawa SeasonTerrace Conference, Tokyo
- 20 : Report to MEXT on the March 2018 ABEST21 Accreditation result

**April**
- 16 : Seminar II at ABEST21 Office for Graduate School of International Management, Aoyama Gakuin University, and Graduate School of Business and Finance, Waseda University
- 17 : Seminar II at ABEST21 Office for Graduate School of International Corporate Strategy, Hitotsubashi University, and MBA Program in International Business, Graduate School of Business Sciences, University of Tsukuba
- 19 : Visit to Kyoto University to meet Executive Vice-President Kayo Inaba
- 23 : Seminar II at Burapha University in Chonburi, Thailand for applicant schools in 2018
- 25 : Seminar II at International Islamic University Malaysia in Kuala Lumpur for applicant schools in 2018
- 27 : Seminar II at Universitas Airlangga in Surabaya, Indonesia for applicant schools in 2018

**May**
- 12 : Visit to Toshiba Corporation Head Office
- 22 : Meeting with PRT for Universitas Padjadjaran, Indonesia
- 23 : Meeting with PRT for Northeastern University, China

**June**
- 1 : PRT Review Report 2018 sent to the accredited schools
- 15 : Meeting with AAA on posting the accreditation review materials on website

**July**
- 14 : Chiang Mai PRT Training Seminar, Chiang Mai University, Thailand
- 16 : Kuala Lumpur PRT Training Seminar, Universiti Putra Malaysia, Malaysia
- 18 : ABEST21 International Symposium, Universitas Indonesia, Indonesia
- 18 : Jakarta PRT Training Seminar, Universitas Indonesia, Indonesia
- 21 : International Postgraduate Student Colloquium, Burapha University, Thailand
- 24 : Tokyo PRT Training Seminar, Tokyo, ABEST21
- 31 : International Seminar of Contemporary Research Business & Management of APMMI in Warmadewa University, Denpasar, Bali Island, Indonesia

**August**
- 01 : Faculty of Economics and Business, Universitas Udayana, Denpasar, Indonesia
- 27 : Visit to Kyoto University, Japan

**September**
- 04 : Peer Review Visit to Lomonosov Moscow State University, Russia
- 10 : No. 34 meeting of The Council for Human Resource Development
- 11 : Visit to MEXT of Japan
- 14 : Peer Review Visit to Burapha University, Thailand
- 18 : Peer Review Visit to Universiti Kuala Lumpur, Malaysia
- 20 : Peer Review Visit to International Islamic University Malaysia, Malaysia
- 24 : Peer Review Visit to Universiti Sains Malaysia, Malaysia
- 28 : Peer Review Visit to Aoyama Gakuin University, Japan

**October**
- 2 : Peer Review Visit to Hitotsubashi University, Japan
• 5 : Peer Review Visit to University of Tsukuba, Japan
• 12 : Peer Review Visit to Universitas Sriwijaya, Indonesia
• 22 : Peer Review Visit to Northeastern University, China
• 31: Peer Review Committee, FEB-Universitas Padjadjaran, Indonesia

November
• 01 : Peer Review Committee at FEB-UNPAD
• 02 : The ABEST21 Rectors and Deans Forum at SBM-Institut Teknologi Bandung, Indonesia
• 05 : Visit to Universiti Teknologi Burnei, Burnei
• 27 : Visit by FE-Universitas Bengkulu
• 28 : Visit by FEB-Universitas Airlangga

December
• 01 : Participation in the Deans’ Summit Roundtable (Thailand)
• 25 : Visit to MEXT of Japan
• 26 : Visit to MEXT of Japan